

FT  
NEWSPAPER  
OF THE YEAR

Europe's Business Newspaper

## Somali factions fail to reach deal in Addis Ababa

Somali peace talks chaired by the UN ended in deadlock last night after 15 factions failed to reach agreement on ending clan warfare. Boutros Boutros Ghali, UN secretary-general, was bitterly attacked by some Somali leaders. Mr Boutros Ghali played down the failure of talks held in Addis Ababa, the Ethiopian capital, saying: "What we have achieved is not enough but it is a positive step."

Page 4: Picture, Page 10

**Clinton in talks on petrol tax** Bill Clinton is to meet motor industry executives and union leaders in a move bound to raise speculation that the US president-elect may reverse his opposition to higher petrol taxes. Page 10

**Acquisitions in Japan doubles US and European acquisitions** of Japanese companies more than doubled last year as manufacturers aimed to boost market penetration and Japanese enterprises sought foreign assistance. Page 11

**Russian productivity falls 24%** Russian productivity fell dramatically and increasingly quickly over 1992, dropping by 24 per cent. Production plunged in nearly every sector though relatively few workers were laid off. Page 2

**United Biscuits**, UK snacks group, is moving into the US own-label cookie market through the acquisition of Bake-Line, a private company. UB is paying \$70m and taking on \$8m of debt. Page 11

**Bush backs selective force**

US president George Bush, in a farewell address to cadets at West Point, proclaimed his belief in "the selective use of military force" in order to maintain the new world order. He insisted, however, that it would be a "waste of resources" for the US to assume the role of global policeman. Other nations must contribute militarily and economically whenever "their interests are at stake," he said. Page 10

**Milosevic confronts Cyrus Vance** and Lord Owen, international mediators on former Yugoslavia, will tell Serbian president Slobodan Milosevic in Belgrade today that Bosnian Serbs must drop demands for a "state-within-a-state". Page 3

**Pennzoil**, Houston-based oil company, is using part of its stake in rival group Chevron to help raise \$350m by selling bonds in the US and London-based euromarkets that are convertible into 3.6m Chevron shares. Page 11

**Leading Republican quits** The battle for control of the US Republican party spread to Congress, with the resignation of moderate congressman Steve Gunderson of Wisconsin. Page 3

**Evoe bid battle widens** Laporte, UK independent chemicals group, emerged as a potential white knight in the battle for chemicals and plastics group EVOE. Page 11; Lex, Page 10

**Kiev renounces debt deal** Ukraine is refusing to share debt repayments with Russia, marking a sharp deterioration in relations between the two former Soviet states. Page 2

**Moi to meet opposition** Kenyan president Daniel arap Moi is to meet the three main opposition leaders in an attempt to defuse post-election tension. Page 4

**UK minister in Argentina** UK foreign secretary Douglas Hurd arrives in Buenos Aires today, the first British cabinet minister to visit Argentina since the 1982 Falkland conflict. Britain insists that the islands are not up for negotiation. Page 8

**Santoo**, Australian energy group, acquired most of the upstream oil and gas assets of Australian Gas Light for A\$177.5m (US\$127m) in a move that saw its shares close 12 cents higher on the day. Page 13

**Tourists attacked in Egypt** Gunmen shot at Japanese tourists near Dayrat in central Egypt. Nobody was hurt, but recent attacks by Muslim militants threaten to wreck the tourist industry, which is vital to the national economy.

**Ford launches Mondeo** Ford, US carmaker, will today unveil the Mondeo, a large family vehicle designed to be its first "world car". The Mondeo, which will be produced in Europe and North America, cost \$6bn to develop. Page 10

EUROPEAN STOCK MARKET INDICES		EUROPEAN LUNCHTIME RATES		EUROPEAN MONEY	
FTSE 100	2,433.5	(-27.9)	New York lunchtime	£	STERLING
Yield	4.2%		London	1,561.5	
FTSE Eurostock 100	1,090.07	(+6.65)	London	1,548.5	(1.50/25)
FT-1 All-Shares	1,354.35	(-0.6%)	DM	2.51	(2.45/7)
Market	16,842.58	(-15.1%)	FF	8.57	(8.02/5)
New York lunchtime	3,311.55	(+2.43)	SF	2.27	(2.22/5)
Dow Jones Ind. Ave	3,311.55	(+2.43)	Y	183.25	(188.25)
S&P Composite	434.17	(-1.21%)	£ Index	81.2	(79.7)
EUROPEAN LUNCHTIME RATES		EUROPEAN DOLLAR		EUROPEAN YEN	
Federal Funds	3.75%		New York lunchtime	1,625	(1.63/35)
3-mo T-bills (Basis Yield)	3.17%		DM	5.545	(5.5925)
Long Bond	103.12		FF	1.469	(1.4795)
Yield	7.35%		SF	125.05	(125.3)
			Y	68.7	(67)
EUROPEAN MONEY		EUROPEAN YEN		EUROPEAN SWEDISH KRONA	
3-mo Interbank	7.1%	(7.1%)	London	1,625	(1.63/35)
Life Long gilt future: Mar 1993 (Mar 10/12)			DM	1.625	(1.63/35)
NORTH SEA OIL (Argus)		EUROPEAN SWEDISH KRONA		EUROPEAN SWEDISH KRONA	
Brent 15-day (Fob)	\$17.75	(17.97/5)	FF	1.469	(1.4795)
Yield			SF	125.05	(125.3)
			Y	68.7	(67)
EUROPEAN GOLD		EUROPEAN SWEDISH KRONA		EUROPEAN SWEDISH KRONA	
New York Comex (Jct)	\$328.7	(328.1)	London	1,625	(1.63/35)
London	\$329.15	(same)			

Austria	Sk100	Greece	Dr100	Latvia	LP100	Oman	Q12.00
Bahrain	Dh1,250	Hungary	Dr100	Malta	LM100	S. Arabia	SR11
Belgium	BF160	Iceland	IK180	Morocco	MD10	Singapore	SG10
Bulgaria	Lw150	India	Re100	Fe 3.75	Spain	Pt200	
Cyprus	Cr100	Indonesia	Rp100	Nairnair	Swed	SEK15	
Czech	Kcs100	Israel	Shek100	Norway	NK10.00	Swit	SF15
Denmark	DK15	Lt100	DK15	Or10.00	Syria	DK15	
Egypt	EG100	London	Do10.00	Philippines	Pw45	Russia	DR1.250
Finland	FM12	Korea	Won25,000	Pakistan	ZI22,000	Taiwan	Lw1000
France	Fr150	Kuwait	Fls100	Poland	ZI100	Thailand	Th100
Germany	DM130	Lebanon	Usd1.25	Portugal	Es125	UAE	Dh1100

## Picking off the partners

Can Boeing drive a wedge into Airbus?

Page 8



## Women on Wall Street

Why they still don't get the top jobs

Page 6

## Change beckons for Swiss banks

The fate of Volksbank is only the tip of the iceberg

Page 11

# FINANCIAL TIMES

WEDNESDAY JANUARY 6 1993

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## Germany joins France to support embattled franc

By William Dawkins in Paris and James Blunt in London

- France changes tack
- Liberty beckons for the Bank of France
- UK reserves
- Editorial Comment
- Lex
- Government bonds
- Currencies

few months if needed to restore order to the ERM. In their last joint statement, the two central banks said only that they would work within ERM rules.

In yesterday's announcement, they reiterated "that the actual central rate of the two currencies is fully justified on the basis of their economic fundamentals". But the declaration was read in Germany as simply an affirmation that verbal and market support would continue.

Separately, Mr Michel Sapin, the French finance minister, backed early independence for the Bank of France, hardening the consensus with the rightwing opposition for an autonomous central bank.

The opposition, expected to win the parliamentary election at the end of March, intends to introduce plans shortly to grant independence to the bank, a move likely to bolster the credibility of the policy of defending the link with the D-Mark.

The Franco-German declaration was accompanied by a 2 percentage point rise in the interest rate at which the Bank of France lends short-term cash to commercial banks.

The central bank temporarily suspended its 5-10 day repurchase rate, which was at 10 per cent and replaced it with a 24-hour lending facility, at 12 per cent.

Several analysts took the statement from the French and German governments as a sign the Bundesbank might consider a drop in interest rates in the next weeks.

"I said I was prepared to hold the line until the end of the year. That has now passed. If the system does not correct itself... the pressures on industry are something that cannot be lived with indefinitely," he said.

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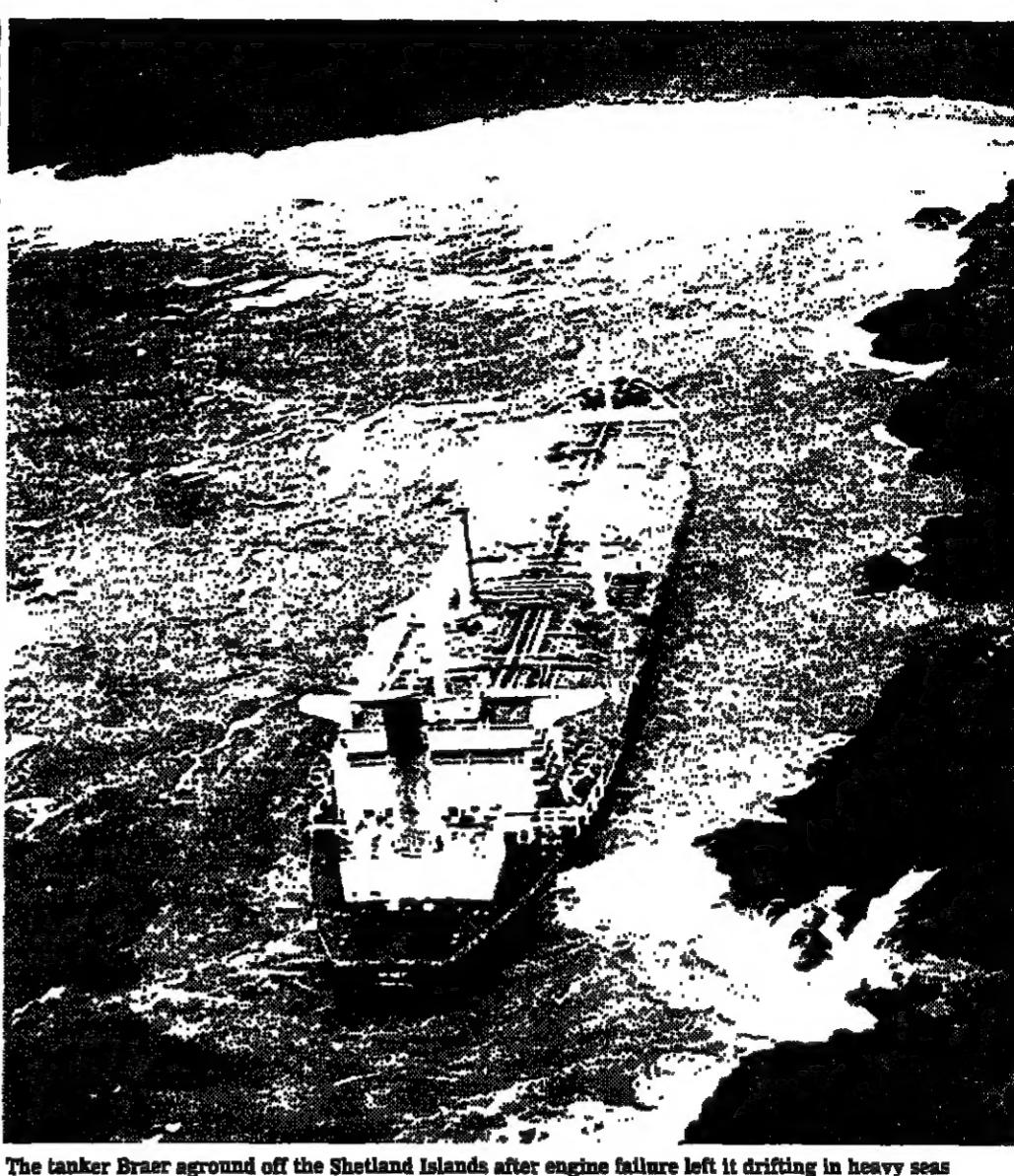
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The tanker Braer aground off the Shetland Islands after engine failure left it drifting in heavy seas

## Grounded tanker threatens environmental catastrophe

By James Buxton in Sumburgh

**FEROCIOUS** seas which yesterday drove a fully laden oil tanker ashore in the Shetland Islands to the north of Scotland were last night preventing attempts to deal with the pollution which threatens to create an environmental disaster.

The Liberian-registered Braer, carrying 84,000 tonnes of light Norwegian crude, was last night hard aground, losing buoyancy and leaking oil at Garth Ness, a rocky bay close to Sumburgh Head at the southern end of the Shetland Islands.

Police were ordering people away from the scene of the disaster because of the risk of fire and explosion.

Shetland Island officials, assisted by marine pollution specialists from Britain's Department of Transport, were devising a plan to contain the oil spill from the ship. But they said it

was impossible to do anything in the mountainous seas and storm force winds.

"The technology that's available is not going to do any good at all in current weather conditions," said Mr George Sutherland, the director of maritime operations for Shetland Islands council. The disaster, he said, was "the worst scenario that we ever expected in terms of ship size and weather conditions".

Shetland Islands Council has been acutely aware of the dangers of pollution from an oil tanker disaster ever since the Sulphur Voe oil and gas terminal

Continued on Page 10

## NEWS: INTERNATIONAL

Independent central bank becomes a pre-election rallying cry for defenders of the franc

## Liberty beckons for the Bank of France

By William Dawkins in Paris

THE French political consensus for an independent central bank hardened yesterday, when Mr Michel Sapin, the finance minister, said such a move would be desirable soon after the end-of-March parliamentary elections.

This confirms that the government sees eye-to-eye with the opposition, which last month signalled that it would present plans to grant independence to the Bank of France after the election, which is likely to be won by an alliance of the opposition Gaullist RPR and the centre-right UDF.

"On this point, the opposition is on the same line as us," Mr Sapin said on radio. "I would say that the French, by voting for the Maastricht treaty last September, voted for the modification of the Bank of France's statutes," he said. This would not, however

take place before the elections. It is unclear exactly how much autonomy the French central bank would be allowed, given that former treasury officials continue to dominate the top financial jobs both in the private and public sector.

Yet any reduction in political influence over the French central bank would add credibility to the policy of defending the link between the franc and the D-Mark, supported by the leaders of the Socialist and right-wing establishment alike.

This could also help to bring about closer co-operation between the Bank of France and the Bundesbank, which is fiercely independent of any government, whether German or French.

Less political influence on the central bank could reduce the impact on foreign exchange markets of a vocal minority of mainly opposition politicians calling for the franc to be

floated. Rebel Gaullists such as Mr Philippe Séguin argue that this would allow a fall in interest rates, stimulate the sluggish economy and so help reduce the number of unemployed - currently nearly 3m - and the main political problem for the present and future governments.

Mr Edmond Alphandéry, a centrist member of parliament tipped as a possible finance minister in the new government, said yesterday that those who wanted to float the franc were "against the construction of Europe" and warned that a drop in interest rates was neither necessary nor sufficient to bring an economic recovery.

Mr Dominique Strauss-Kahn, the industry and trade minister, added: "Let us ensure real independence for the Banque de France in March." The battle against the franc would "end in ruin" for speculators, he said.

## Emu holds key to freedom for central banks

By Robert Peston, Banking Editor

MOVES by EC states towards giving independence over monetary policy and the setting of interest rates to their respective central banks are to a large extent governed by their enthusiasm for economic and monetary union (EMU).

Under the Maastricht treaty, stage two on the road to a single European currency requires EC members to give monetary autonomy to their central banks, prior to the establishment of an autonomous European Central Bank (ECB).

In the Netherlands, Belgium and Denmark, interest rates are in effect determined by the Bundesbank, even though in both Belgium and Denmark monetary powers rest explicitly with their respective finance ministries.

The one EC country which is now out of step, following France's move, is the UK.

The 1946 Bank of England Act gives the UK Treasury the power to issue interest rate directives to the bank. Though the Treasury has never issued a formal directive, the government nonetheless sets the UK interest rates, though it controls the bank.

At the moment, interest rates are fixed by the Bank of Spain on receipt of instructions from the Finance Ministry. However, the Spanish cabinet last week approved a draft statute transferring control of monetary policy to the Bank of Spain.

The Spanish government proposal uses the German Bundesbank as a model. Within the EC, only the Bundesbank has its complete independence enshrined in law.

Even in the Netherlands, whose central bank is widely regarded as independent, the Ministry of Finance can issue guidance on interest rates to the central bank.

Another country which has recently taken steps to increase the power of its central bank is Italy. A year ago the Italian government took the decision to give the central bank powers to set its discount rate, which is the rate charged by the central bank in its dealings with commercial banks and serves as a benchmark for other rates.

Meanwhile, Portugal in 1980

gave its central bank the right to collaborate in the setting of monetary policy. Till then, the central bank had been completely submissive to the government's wishes.

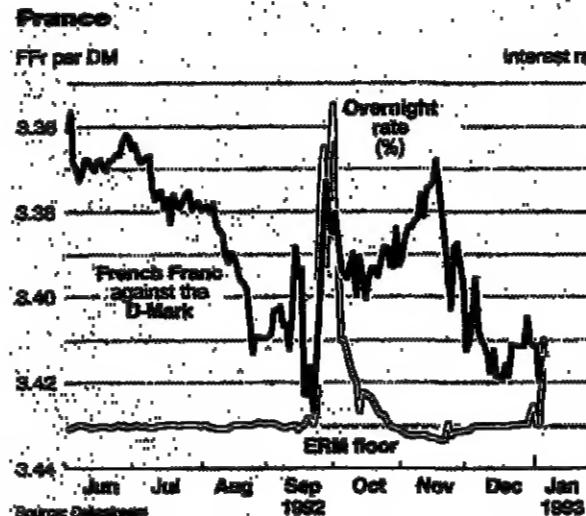
In a number of countries, the elected governments have little power to set interest rates in practice, even if in theory the power rests with them. These are the countries whose currencies shadow the D-Mark very closely within the Exchange Rate Mechanism (ERM).

Thus in the Netherlands, Belgium and Denmark, interest rates are in effect determined by the Bundesbank, even though in both Belgium and Denmark monetary powers rest explicitly with the commercial banks, prior to the establishment of an autonomous European Central Bank (ECB).

However, the bank's new strategy has wider implications. It could force the commercial banks to raise their base rates to offset the indirect increase in their borrowing costs, thereby intensifying the pressure on the rest of the French economy.

"These changes will undoubtedly make the Paris market less liquid and should have some effect in easing the pressure on the franc," said Mr Christopher Potts, chief economist at Banque Indosuez. "But this is really just another stage in the battle to support the franc."

Whether these measures, which would almost certainly have been implemented after consultation with the government, will trigger an increase in base rates depends on how money market rates respond. French market rates have been rising steadily for the past



month. The overnight rate moved from 10 per cent in early October to 12 per cent at the start of this week. Yesterday, it jumped as high as 15 per cent.

This has made it more expensive for the commercial banks to borrow money and has already prompted them to raise base rates - to 10 per cent - in mid-December.

During the autumn currency crisis the banks succumbed to government pressure to hold base rates, even though overnight rates reached 20 per cent, contributing to a FFR400m (248.6m) increase in bank borrowing costs at the time. But the French banks are already in difficulty, because of the

competitive state of the banking market and problems in the property sector where prices have fallen in the past two years. They may not be able, or willing, to swallow another rise in costs.

"The commercial banks could cope with higher money market rates for a short period, but not for very long," said Mr Jean-François Mercier, French economist at Salomon Brothers.

"If the cost of bank borrowing stays at this level, base rates will rise."

High interest rates are already a drag on the French economy. The high cost of credit has prompted companies to cut down on investment, thereby depressing demand in

the industrial sector. This has in turn contributed to the continuing increase in unemployment, now running at an annualised rate of over 10 per cent. Fears of joblessness have also taken a toll on consumer confidence and hence, on spending.

Another increase in base rates could aggravate these problems. The first casualties would be France's smaller companies, which borrow directly from commercial banks. Bigger businesses would be less badly affected, because their debt is more broadly spread. However, another interest rate rise would undoubtedly affect corporate confidence and set back the government's hopes of a

recovery in industrial investment. Such a scenario would further lock the economy into its vicious cycle.

There are already rumblings of discontent from industry. A Louis Harris poll published yesterday found that two thirds of industrialists prefer lower interest rates to a continuation of the *franc fort* policy of protecting the franc.

The French government has consistently ruled out the possibility of reducing official interest rates until German rates come down. Moreover, as yesterday's rate changes show, the central bank shows any sign of wavering in its support for the franc.

## Germany plods on to interest rate cuts

By Christopher Parkes in Frankfurt

THE Bundesbank will soon be turning into the home straight and on the way to the finishing line and the long-awaited prize of interest rate cuts. But the track is uneven and littered with hurdles, and Germany's central bank can be relied on to complete the course at its customary cautious pace rather than dash for home.

The run-in, according to most German economists, will take up to three months. It is now more a matter of "when" than "if," says UBS Phillips & Drew, which expects rate reductions at the end of March at the earliest.

The bank's verbal intervention in support of the French franc yesterday, in a joint declaration of solidarity with the Bank of France and the German and French governments, successfully drove off the speculators.

There were some who found within its nine lines hints that the Bundesbank was prepared to go as far as cutting rates to help protect the franc. But according to Frankfurt stock exchange traders they were mostly foreigners, chasing "phantoms" and pushing the DAX index up 25 points to 1,555.42 as they went.

The declaration was read in Germany as nothing more than an affirmation that verbal and market support would continue.

Mr Norbert Walter, chief economist at Deutsche Bank, said it was now up to the Bundesbank to reduce rates, a move which would also help the domestic economy. But the bank was in a dilemma: it could make cuts with a clear conscience only when the government made a credible effort to reduce Germany's steadily rising budget deficit, he said.

Interest rate policy will not be eased until Chancellor Helmut Kohl delivers his solidarity package of pledges from government, opposition, employers and unions on pay and public spending restraints. Talks are currently deadlocked over Mr Kohl's insistence that social and welfare budgets must be squeezed.

Other substantial obstacles include inflation, stuck at almost 4 per cent. While the Bundesbank wants to see the rate of price increases heading down towards 2 per cent, it is expected to surge this month to above 4 per cent.

Rate-watchers believe the impending bout of pay negotiations with the public service unions will provide a key indicator.

If negotiators can deliver a quick and modest settlement, the more hopes will rise for the solidarity pact, for lower inflation and, in turn, monetary easing from the Bundesbank.

Rapid money supply growth, another source of inflation according to the Bundesbank, also stands in the way of rapid action on rates. But here observers see some grounds for optimism. While recent rates of expansion in the key M3 measure have been around 9 per cent and wildly out of line with Bundesbank targets, economists calculate that growth rates could fall sharply this month, even down to the 6.5 per cent upper target range set for this year.

They argue that the economy is now slowing so dramatically that demand for credit will collapse. In that case, and if the other hurdles are overcome, the way will be clear for timely rate cuts. Timely not for France or other EC neighbours, but for the German economy itself, which in March is expected to complete its fourth consecutive quarter of negative growth.

## Currency dealers happy to bide their time

By James Blitz, Economics Staff

FRANCE'S DECISION to raise its short-term interest rates yesterday provided some relief for the French franc, which moved away from its floor of 3.4365 to the D-Mark in the European exchange rate mechanism (ERM).

But foreign exchange dealers believed the Bank of France had only postponed

another speculative attack. "We are still prepared to test the currency's strength over the next few weeks," said Mr David Cocker, chief economist at Chemical Bank in London.

Some analysts continue to believe the franc can avoid a devaluation against the D-Mark, an event that would effectively mean the end of the ERM.

Mr Brian Hilliard, chief economist at Société Générale

said: "Strauss-Turnbull, believes the franc is underpinned by the fundamental strength of the economy, with French inflation now lower than Germany's".

He also noted that France's 5-10 day lending rate had been raised to 13 per cent in the September crisis, higher than yesterday's overnight rate of 12 per cent. "There is still plenty of ammunition in the Bank of France's locker,"

he said.

However, yesterday's rate rise failed to impress the senior currency dealer at a large investment fund based in London. He said that he had already sold in excess of FFr100 into the market in the past week, and that he had no French franc currency holdings left.

The fund manager said that France could not sustain high money market rates for long

because it would exacerbate the country's economic difficulties in the run-up to parliamentary elections in March.

"The longer France keeps rates at these high levels, the more certain it is that the franc will be pushed out of the ERM," he said.

Dealers continue to think the franc's future will be determined by decisions made inside the Bundesbank rather than the Bank of France.

Moscow acts to curb price rises amid more grim economic data

## Russian productivity falls 24%

By John Lloyd in Moscow

RUSSIA'S productivity showed a dramatic and accelerating decline over 1992 in line with a sharp fall in industrial output.

Productivity fell by 24 per cent over the year, according to figures released yesterday by the independent Russian research centre Macrocon-Link. This compares with a productivity drop of 8 per cent in 1991.

The fall in Russia's already low productivity rate is directly attributable to the plunge in production in nearly every sector over 1992 - while relatively few workers have been laid off.

Macrocon-Link estimates that in all main spheres of industrial and energy production, except for gas and electricity, the decline in production has been on average 15-30 per cent in 1992 compared with 1991, and around 25 per cent compared with 1990.

The Russian government also moved yesterday to curb price rises on basic goods. The state price committee said company profits would be restricted to between 10 and 25

per cent of sales value. Profits are currently restricted to 25 per cent. Tass, the Russian news agency, said the decision expands controls to include non-monopoly producers.

The decree affects companies producing bread, milk, meat and other foodstuffs, but it did not mean the country was abandoning its move to a market economy, Mr Vladimir Safonov, deputy head of the price committee, said yesterday.

The industrial output figures mean it is unlikely Mr Victor Chernomyrdin, the new Russian prime minister, will be able to fulfil the pledge he made on taking office in mid-

December to raise output in Russian industry at all costs. Mr Chernomyrdin is surrounded by ministers and advisers who oppose his plans, and the depth of the falls in output and productivity would make such an attempt costly.

In some sectors - as in fabrics and shoes - the decline in output over the two years from 1990 to 1992 was between a third and a half. "Production fell most in branches which are directly dependent on imports of raw materials and component parts (non-ferrous metals, electronics, light industry, chemicals and petrochemicals),

and in the food industry due to the absence of effective demand and strict limits on the use of raw materials," Macrocon-Link says.

RELATIONS between Russia and Ukraine sharply deteriorated yesterday, as the Ukrainians announced they would not continue with a deal concluded with Russia in November on sharing debt repayments. Mr Leonid Kravchuk, the Ukrainian president, also said he would not sign the charter of the Commonwealth of Independent States, of which Russia is largely retained.

Mr Ihor Yukhnovsky, the new deputy prime minister of Ukraine, said in Kiev that Ukraine would assume all of its own obligations to repay its debts and "must receive its share of (former Soviet) assets".

The declaration ends a provisional agreement between Russia and Ukraine for Russia to take over Ukraine's share of the former Soviet debt - set at 16.37 per cent of an estimated debt of \$80bn (£52.6bn).

Ukraine's move will alarm foreign governments and banks, struggling to secure ex-Soviet debt repayments.

The officials added that it

was likely the government's 1993 target (a deficit of 5.2 per cent of GNP) might have to be increased.

Belgium's fragile centre-left coalition has narrowly survived political and economic pressures since its formation in March last year. The government is now pinning its hopes on a cut in German interest rates, which would relieve the pressure on Belgium to introduce emergency budget measures next month.

A Treasury official said yesterday: "Given the very negative business climate, we consider we have succeeded in limiting the deterioration (of the deficit)."

But Mr Peter Praet, chief economist with Générale de Banque, one of Belgium's biggest banks, warned yesterday that the government now had little room to manoeuvre.

"Because growth figures are being revised down, if rates don't come down quickly and strongly, the target of 5.2 per cent will be impossible," he declared.

Ukraine renounces debt deal

By John Lloyd

BELGIUM may have to introduce new emergency measures next month to bring its large budget deficit back in line with criteria for monetary union in the Maastricht treaty.

The government yesterday announced, as expected, that it had overshot its original target for the 1992 deficit by nearly FFr20bn (£60.8bn). The deficit increased from FFr367.5bn to FFr382.5bn, compared with a forecast of FFr354.5bn, after economic conditions deteriorated.

Government officials said yesterday that once Belgium's regional and community authorities had submitted their figures for 1992, the overall deficit for last year could reach 6.8 or 6.9 per cent of gross national product (GNP).

Those figures, inflated by statistical adjustments, are higher than forecasts and well out of line with the Maastricht target - a deficit of 3 per cent of GNP by 1993.

The officials added that it

Belgium may act to cut budget deficit in line with Maastricht

By Andrew Hill in Brussels

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# Italians deny halting Japan car imports

By Robert Thomson in Tokyo, Haly Simonian in Milan and John Griffith in London

ITALY yesterday denied it was imposing a block on car imports from Japan and Tokyo's Ministry of International Trade and Industry said it had been assured by the Italian government no such action was being taken.

Miti said it had been confused by conflicting statements from the Italian government after inconclusive talks in Tokyo last month between the EC and Miti.

Fresh uncertainties also appeared to be raised over Italy's view of Japanese cars built inside the EC - mainly in the UK.

Italy's foreign trade ministry said its minister, Mr Claudio Vitaliano, had been "misinterpreted" by newspapers on action Italy was taking. "There will be stricter monitoring of Japanese imports", said Mr Renato Cavedon, a ministry spokesman.

Import levels would be reported immediately from frontier points. If the authorities found imports had risen "much higher than in the past, Italy would request the Commission to take action, he said. But there was no question of imports being blocked.

The ministry indicated that the stepped up "controls" of Japanese imports would include vehicles produced at Japanese-owned plants in the EC.

Such "transplants" should in theory be allowed free access to EC countries under the single market.

"We can't stop the UK-made Japanese cars," said Mr Cavedon. "But obviously, if 100,000 Japanese cars flooded into Italy, that would have serious

consequences for the domestic motor industry."

December's talks to agree the overall number of vehicles shipped from Japan to the EC this year under an EC-Japan "understanding" are expected to resume later this month.

Importers themselves appeared confused over Italian government plans. Nissan in Italy said it believed imports were blocked "for the time being", but admitted the company had not yet experienced any hold-ups. Around 80 per cent of Nissan sold in Italy are produced at its Sunderland plant in the UK.

The agreement between the EC and Miti, Japan's foreign trade ministry, allowed for 56,000 Japanese imports into Italy last year.

The figure includes "transplants". EC negotiators had suggested a 0.9 per cent increase this year as part of a gradual rise in Japanese imports to 130,000 cars by 1999. A senior Miti official is due in Rome for further talks on January 18, according to the Foreign Trade Ministry.

Miti said yesterday it was still attempting to clarify whether France was taking similar action to Italy, after reports in Brussels it was considering doing so.

# Peugeot to cut car workforce by 5 per cent

AUTOMOBILES Peugeot, the French car maker, said yesterday it would cut 2,557 jobs this year, its biggest workforce reduction since 1985, writes William Dawkins in Paris.

The company blamed declining demand within Europe for cars.

The move, the latest in a series of job cuts across French industry, is part of Peugeot's strategy to increase productivity by 12 per cent a year. This is needed to close the gap between itself and Japanese car makers before they win free access to European markets from 1999.

Peugeot is expecting the European car market to shrink by an estimated 4 per cent this year.

The job losses represent a 5 per cent reduction of the 50,000-strong payroll. The group lost almost 1,500 jobs last year.

Of the latest reduction, 1,600 will come from Sochaux, in eastern France. Peugeot's largest plant where four models are assembled, including the 305 and the 604 executive saloon.

The rest will come from nearby Mulhouse, assembly plant for the new 106 hatchback, Lille in the north, and Sept-Fons in central France.

The cuts drew an angry response from unions which condemned them as unacceptable.

"Nothing justifies the redundancies," the General Workers Confederation (CGT) said, noting the group was expected to report a profit for 1992. It said management should instead cut the working week to 35 hours from 38 and negotiate early retirement at the age of 55.

PSA Peugeot Citroën, the parent company, reported a FFr23bn (\$41bn) profit for the first half of 1992 but has not yet announced its full year results.

Despite gloomy 1993 forecasts, Peugeot Citroën said it sold 26 per cent more new cars in December 1992 than in December 1991, taking 30.3 per cent of the French car market.

It said December was the best month of 1992 for the group in Europe, with its share of the market growing to more than 15.5 per cent, according to preliminary indications.

Mr Dominique Strauss-Kahn, French industry and trade minister, said the government was continuing to study plans for closer links between Renault, the French state-owned car group, and Volvo, its Swedish partner.

When Foreign Secretary Douglas Hurd arrives in Buenos Aires this morning, the first UK cabinet minister to visit Argentina since the 1982 Falkland Islands conflict will fly into a barrage of inflated expectations.

The Falklands may have become a peripheral issue in Britain, but Argentina remains obsessed with the islands and clearly hopes that Mr Hurd's five-day visit will signify another step on the tortuous road to "recovering" the islands, this time through diplomatic means.

The British have publicly disbursed their hosts of belief that the Falklands is up for negotiation. Mr Hurd told Argentina's *La Nación* newspaper at the weekend: "I do not expect, and neither should you, that my visit will set in motion any great advances."

Instead, he said, his visit will be devoted to further consolidating Britain's improving

# US stops BP chemical technology sale to Iran

By Alan Friedman in New York

THE BUSH administration yesterday blocked the proposed sale of controversial chemicals plant technology to Iran by the US chemicals subsidiary of British Petroleum (BP).

The rejection, which caught both BP and the State Department by surprise, was announced by Mr Martin Fitzwater, President Bush's press secretary. It followed reports yesterday morning that US government agencies remained divided about the proposed sale because of concerns that

Iran might be able to develop chemical weapons with a hydrogen cyanide by-product of the BP technology.

In Cleveland, BP's US chemicals company said BP had not been notified of any decision. Mr Fitzwater said the decision to reject the sale to Iran had been taken a month ago. But a State Department official said he understood the BP proposal and a separate US company proposal to sell aircraft for crop dusting to Iran had both been scheduled for further discussion yesterday at an inter-agency meeting. The State

Department said, however, it would defer to the White House on the issue.

Mr Tony Kozlowski of BP's US chemicals company in Cleveland, an Iranian fibre chemicals company. He said BP subsequently consulted various US government agencies and was told there were no objections to the sale from the Commerce, Energy and Defense Departments or from the Central Intelligence Agency (CIA).

Some officials at the State Depart-

ment had apparently opposed the sale on the grounds that it could help Iran's effort to develop a series of chemical weapons.

The technology proposed for sale by BP included blueprints, plans, technical assistance, training and catalysts needed to build a chemical plant at Bandar Imam that would produce acrylonitrile, a base chemical used in the manufacture of synthetic fibres. The value of the proposed transaction was believed to be less than \$50m.

BP said it was seeking to address concerns as it continued its applica-

tion for an export licence from the Commerce Department. The company said the cyanide by-product could, however, be obtained on the open market.

Congressional critics have worked behind the scenes to oppose the proposed transaction. Mr Yosef Bodansky, director of the House Republican task force on terrorism and unconventional warfare, said yesterday he was pleased at the rejection. He said the chemical by-product was "a very fast-acting nerve agent that is extremely effective for battlefield use".

## Republican battle surfaces in Congress

By George Graham in Washington

THE battle between centrists and right-wingers for control of the Republican party has spread to Congress, with the resignation of a leading moderate from the party leadership.

Congressman Steve Gunderson of Wisconsin said he would not serve as chief deputy whip in the new Congress as he expected the right-wingers who dominate the Republican leadership in the House of Representatives to adopt a strategy of "rigid confrontation and opposition" to President-elect Bill Clinton.

There is no question the House Republican leadership is becoming increasingly hard-right. I do not believe our present leadership represents mainstream Republicans in this country or even in the Congress, said Mr Gunderson, an economic conservative who is more centrist on many social issues.

In elections for leadership positions last month, the House Republican caucus ousted the moderate Congressman Jerry Lewis of California from the chairmanship of their Republican Conference, the party's third-ranking post, in favor of Congressman Richard Armey of Texas, a more pugnacious right-winger.

In addition, Congressman Henry Hyde of Illinois, an argumentative conservative who is principally known as an anti-abortion crusader, took over the chairmanship of the Republican policy committee.

But the conflict in the House mirrors a broader struggle for control of the Republican party in the wake of President George Bush's election defeat - a struggle that will come to a preliminary climax later this month when the party elects a new chairman, but which is unlikely to be resolved entirely before the 1996 presidential primaries.

Moderates have complained that the party presented a narrow and divisive image of itself at its convention last summer in Houston, giving prominent speaking roles to right-wingers like Mr Pat Buchanan and Christian fundamentalists such as Mr Pat Robertson.

Mr Gunderson, like most of the other generally moderate Republican congressmen from his state, stayed away from the Houston convention and criticised the image of intolerance contained in some of the speeches there.

## Belgian Rail to purchase 120 railcars

A CONSORTIUM of Asea Transport, part of GEC Alsthom, and the BN division of the Canadian-owned Bombardier Eurocar has won a BFr23bn (\$705m) order from Belgian Railways (SNCB) for 120 electric multiple units, writes Andrew Baxter.

The railcars, to be made in Belgium, will be delivered from 1996 to the year 2000. GEC Alsthom will be responsible for all electrical and electronic equipment and the motor bogies. The units will be equipped with the latest electrical and electronic technology, including asynchronous propulsion - a new type of motorisation using AC rather than DC current - regenerative braking and computerised control. Some units will have dual-voltage equipment allowing them to cross the Belgian-French border.

The order brings the value of work won by GEC Alsthom consortia from European rail networks over the past three months to £2bn, including options. In November, consortia led by the Anglo-French engineering group won two big contracts in France for double-decker commuter and rapid transit trains.

# Flying into flak over fish and Falklands

WHEN Foreign Secretary Douglas Hurd arrives in Buenos Aires this morning, the first UK cabinet minister to visit Argentina since the 1982 Falkland Islands conflict will fly into a barrage of inflated expectations.

The Falklands may have become a peripheral issue in Britain, but Argentina remains obsessed with the islands and clearly hopes that Mr Hurd's five-day visit will signify another step on the tortuous road to "recovering" the islands, this time through diplomatic means.

The British have publicly disbursed their hosts of belief that the Falklands is up for negotiation. Mr Hurd told Argentina's *La Nación* newspaper at the weekend: "I do not expect, and neither should you, that my visit will set in motion any great advances."

Instead, he said, his visit will be devoted to further consolidating Britain's improving links with Argentina.

Britain and Argentina re-established diplomatic relations in 1990, a year after President Carlos Menem took office. Since then, relations have improved steadily to the point where they co-operate militarily during the 1991 Gulf war. Britain is assigning greater

importance to its relations with Latin America, and Mr Menem's free market and pro-western policies have made Argentina an increasingly visible reference point in the region.

The economy has settled down to rapid growth and its privatisation policies have involved British banks, consultancy firms and industrial companies, the most notable being British Gas's leading position in the consortium

which took control of the Buenos Aires gas distribution company last month.

Argentina has also opened up its secretive atomic establishment and scrapped its Concorde II missile project. Britain and the US viewed both projects with great suspicion as a source of proliferation. At the

same time, Argentina has sent troops as UN peacekeepers to the Gulf and Yugoslavia, for reasons of prestige and to keep its habitually restive troops

now working on a more permanent arrangement. UK and Argentine scientists have started joint research on fish conservation.

Curiously, the ill-exposed squid, prized by gourmets in the Far East, is the centre of a dispute which islanders see as a continuation of the 1982 conflict by other means.

The islands have become one of the richest spots on Earth by selling licences to Eastern squid-fishing fleets.

But in December, Argentina announced it would start issuing cut-price licences of its own, breaking the Falklands' monopoly.

The move is expected in Port Stanley to deprive the islands of half or more of the £20m a year in revenues from licence sales. Some two-thirds of the islands' revenues come from licensing.

Provided the Argentine

station has a commercial, rather than predatory motivation, the British government is virtually powerless to influence the move.

However, Mr Hurd has warned that attempts to use squid licences as "political toys" could threaten wider bilateral relations.

Mr Hurd, who travels on to Chile, will be pressed to invite Mr Menem on an official visit to London. Mr Menem himself first asked to be invited to the UK over a year ago. But there is little sign that an invitation will be forthcoming.



Menem: reviving old ties



Hurd: breaking new ground

## NEWS: INTERNATIONAL

# Somali peace talks end in deadlock

By Julian Ozanne  
in Addis Ababa

UNITED Nations-chaired Somali peace talks ended last night in deadlock, with the 15 participating clan-based factions reaching no agreement and with acrimonious charges made against the UN by Somali warlords.

Delegates said informal talks would continue today after Mr Boutros Ghali, UN secretary general, left Addis Ababa. The move reflected the determination of four allied factions to stall any successful agreement while the conference was still under UN sponsorship, which might reflect positively on the UN chief.

Mr Boutros Ghali last night played down the failure of the talks and the personal criticisms made against him by some Somali factions at the conference.

"What we have achieved is not enough but it is a positive step," he said. "For the first time the leaders have met and the mechanism has been created. The glass is half-full."

The UN chief said nobody was interested in creating a trusteeship in Somalia and he issued a stern warning to Somali leaders stalling on political reconciliation at a time when Africa was increasing-

ingly marginalised by a post-cold war world where attention was directed elsewhere. If they were not careful, he said, the world would withdraw from Somalia and plunge the country into a worse "drama".

"It was not easy to obtain the involvement of the international community to help Somalia and the international community could in 24 hours just forget Somalia. Nobody is interested in Somalia. The world is no longer interested in the poor countries of Africa."

By last night one alliance representing four factions and led by Gen Mohamed Farah Aideed, Somalia's most powerful warlord, had in effect blocked a proposal by the 11 other factions calling for the convening of a national reconciliation conference within 60 days in the Somali capital Mogadishu, if security conditions permitted.

In an statement circulated to the conference Gen Aideed attacked Mr Boutros Ghali and said he and his staff were "extraordinarily ignorant of Somali affairs" and they appeared to "thrive on the miseries in Somalia".

Delegates of the 11 factions said they were increasingly frustrated by Gen Aideed's negative position and would soon consider going it alone.

## Warlords drive wedge between US and the UN

The limits of peace efforts have been exposed, says Julian Ozanne

THE round of Somali peace talks which ended yesterday has exposed the shortcomings of United Nations peacemaking efforts and underlined difficulties facing the world body in arranging an accord in the deeply fragmented country.

In another critical test of UN capability in dealing with the cold war legacy and ushering in a "new world order" the UN has emerged bruised and is now faced with having to reconsider its long-term political role in Somalia.

The UN and Mr Boutros Ghali, its secretary general, have also been hard pressed to fight attempts by Somali warlords to exploit real and imagined divisions between the UN and the US and drive a wedge between the two.

In a statement distributed to the conference yesterday Gen Mohamed Farah Aideed, Somalia's most important warlord, said on behalf of his Somali National Alliance (SNA) that "UN bureaucrats, from the secretary general downwards, have failed time and again to demonstrate an understanding of the intricate political problems in Somalia."

Gen Aideed attacked the organisation of the political conference by Mr Boutros Ghali and questioned the UN's ability and impartiality.

Even before the conference started Gen Aideed was trying to undermine the UN. On Sunday, the day before the official opening, he organised an angry and unpleasant demonstration against Mr Boutros Ghali during his humiliating visit to Mogadishu. Gen Aideed and his other clan-based faction leaders have spent most of the conference filibustering - determined to frustrate efforts at agreement on a national political reconciliation conference before Mr Boutros Ghali departs today.

Senior UN officials said yesterday that since Sunday's visit the UN has received further violent threats against its personnel who are based in the southern part of the city controlled by Gen Aideed.

One UN official said privately the UN was now forced to consider whether it should withdraw its political bureau from Mogadishu. "If getting Somalis to the peace table means getting out of Somalia then we will get out," he said.

UN officials say they are dealing with the legacy of their involvement in Somalia which has inevitably created enemies among the warlords who face losing their power base.

But critics say the UN is reaping the harvest of its neglect of Somalia during 1991 when the country first slid into anarchy and starvation, and its subsequent inefficiency in re-establishing security for a humanitarian operation.

"What gave Boutros Ghali, the Organisation of African

# S Korean economy likely to grow 6%

By John Burton in Seoul

THE South Korean economy is expected to improve this year, with the current account deficit shrinking and prices stabilising.

Government agencies and private institutes predict that gross national product growth will be around 6 per cent in 1993 against last year's 4.9 per cent, the worst economic performance since the country's 1980 recession.

The Economic Planning Board (EPB), the government's senior economic agency, estimates that 7 per cent is the optimal growth rate for South Korea. Higher growth would trigger excessive inflationary pressure.

The expected acceleration in this year's growth will depend on increased industrial investments and growing exports as the global economy recovers.

The growth in industrial investment slowed to 0.8 per cent in 1992, reflecting

weaker business confidence, after averaging more than 15 per cent annually during the previous two years.

The government recently announced measures to stimulate investment, including lifting the ceiling on foreign currency loans for the purchase of imported machinery and providing state loans of \$6.3bn (\$4.2bn) for domestic machinery and plant construction.

"The currently flat investment situation, if prolonged, is expected to seriously threaten the nation's economic growth potential in the next couple of years," said Mr Choi Gak-kyu, the deputy prime minister and EPB director.

He estimated that industrial investment could increase by 5 per cent in 1993 as a result of the new measures.

A recent survey of the country's big industrial groups found that most are planning to boost investment in the belief that export demand will improve.

The election last month of Mr Kim

Young-sam as Korea's next president also restored business confidence by removing the political uncertainty that had dampened capital spending. Increased investments will be primarily directed to the electronic, automotive and semiconductor industries.

Restrictions on construction, which were imposed last year to curb inflation, have also been recently lifted.

Exports are expected to increase by 8 per cent as Korean companies expand markets in developing countries, particularly China and South-East Asia, to compensate for slower demand in the US, Japan and the EC.

The rise in exports, combined with lower imports, should almost eliminate the trade deficit on balance of payments basis, although it will amount to \$3.5bn on a customs clearance basis compared with \$4.5bn last year, said the ministry of trade and industry.

This should help reduce the current

account deficit to \$3bn against \$4.5bn in 1992.

Concerns remain about inflation, although the 1992 rate of 4.5 per cent was the lowest since 1988, when prices rose 1.3 per cent.

It remains unclear whether President-elect Kim will agree to the present tight monetary policy or instead ease credit controls in response to business

restrictions on construction, which have also been recently lifted.

Most forecasts estimate an inflation rate of around 5 per cent if the stable growth policy continues.

The EPB wants to slow expansion of the money supply to between 13 per cent and 17 per cent from last year's 18.5 per cent.

It plans to mollify business worries about a possible recession by lowering interest rates to a target rate of 12 per cent from last year's peak of 19 per cent through deregulation and more loans for industrial investment.

## NEWS IN BRIEF

### Moi to meet opposition leaders

PRESIDENT Daniel arap Moi and Kenya's three main opposition leaders have agreed to meet in an attempt to defuse the country's post-election tension, Chief Emeka Anyaoku, Commonwealth secretary general, announced yesterday, writes Michael Holman in Nairobi.

Chief Anyaoku made the announcement after holding separate talks with Mr Moi and the opposition, saying that "dialogue must replace confrontation."

Last week's disputed election gave Mr Moi 1.96m votes, followed by Mr Ken Matiba of FORD-Asili with 1.4m. The ruling Kanza party has 100 parliamentary seats, with FORD-Asili and FORD-Kenya each winning 31 seats, while the Democratic Party won 23 and 3 went to minor parties. Mr Moi can nominate 12 members, giving Kanza 112 seats in the 488 member assembly.

### Angola is at war, says PM

Angola is at war, Mr Marcelino Moco, prime minister, said yesterday as fighting between government Unita rebels flared around the country, AP reports from Luanda.

Angolan national radio reported that rebel and government forces battled in the coastal town of Benguela.

### UK cuts aid to Sierra Leone

Britain is withdrawing aid to Sierra Leone in protest against the execution of alleged coup plotters in the country, Reuter reports from Abuja, Nigeria.

Mr Douglas Hurd, UK foreign secretary, told a news conference in Abuja: "I have decided that we will suspend all new aid to Sierra Leone. We will withdraw our existing offer of programme aid which is £1m of balance of payments support and we will consider what further measures might be taken."

### Beijing warning on HK talks

China said yesterday that British actions would determine whether foreign ministers of the two countries will be able to meet in March as scheduled to discuss Hong Kong, Reuter reports from Beijing.

"The next meeting should be held in Beijing in March this year. The holding of the next meeting depends on what the British side will do," a foreign ministry spokeswoman said.

Relations have been strained since Hong Kong Governor Chris Patten announced reform proposals last October which would effectively allow Hong Kong people to elect the majority of the colony's legislature for the first time.

### Australia rules out rate cut

The Australian government yesterday ruled out a reduction in interest rates after the Australian dollar touched a five-year low of 67.70 US cents in nervous trading before the release of the November balance of payments data, writes Kevin Brown in Sydney.

### Singapore lifts retirement age

Singapore is to raise the retirement age from 55 to 60 to "help to supplement our limited domestic workforce and reduce our reliance on foreign workers," according to a labour ministry official, Reuter reports from Singapore.

### Khmer Rouge warned

The Khmer Rouge guerrilla group must be barred from Cambodian elections and declared outlaws if they do not rejoin the United Nations peace process by the end of the month, the Phnom Penh government said yesterday, AP reports. Mr Hun Sen, the prime minister, condemned the group for violating the Paris peace accord.

### Rise in those seeking asylum

The number of asylum-seekers who arrived in Germany in 1992 rose by a record 71 per cent over 1991, writes Juergen Dempsey in Bonn. More than 440,000 were registered last year, but less than a third - 122,666 - arrived from the republics of the former Yugoslavia.



Nima Jado holds a picture of her son Khaled. She and her granddaughters demonstrate in Bethlehem yesterday. Israel said it would not alter its decision to expel 415 Palestinians to Lebanon despite the threat of further action by the UN Security Council and the despatch of a second UN envoy, writes Hugh Carnegy in Jerusalem.

The government hopes the visit later this week of Mr Chiumaya Ghareekhan, special adviser to Mr Boutros Ghali, UN secretary general, will overcome the deadlock

between Israel and Lebanon over the supply of humanitarian aid to the Palestinians, stranded for almost three weeks in no-man's land in south Lebanon. Officials also hope to use the visit to fend off Arab demands for UN sanctions if Israel persists in ignoring Security Council resolution 799 calling for reversal of the expulsions.

Israeli forces detained 17 relatives of a Palestinian suspected of involvement in the killing of a secret service agent in Jerusalem on Sunday. At least 15 other people were also held.

Mr Chen Li-an, defence minister, said the political sensitivity of the deal made it impossible for Taiwan to obtain a commitment for technology transfer from the aircraft's maker, General Dynamics, which had been finalised.

Exports grew a moderate 7 per cent to US\$81.45bn, restrained by weak demand in major foreign markets such as the US and Japan. Imports surged 15 per cent to US\$72bn, boosted by a consumer spending boom and purchases of materials and equipment for Taiwan's six-year, US\$300m infrastructure building plan.

The chairman of parliament's budget committee, Mr Liao Fu-wen, criticised the budget request. Mr Ting and Mr Chen said they were confident of having enough support to block it.

Mr Ting noted that opposition in parliament was a major

reason for last year's collapse of a deal for Taiwan Aerospace Corp, partly owned by the Taiwan government, to buy a stake in the operations of McDonnell Douglas for US\$2bn.

The legislators and state radio said Mr Chen also requested an allocation of funds for the purchase of 60 Mirage 2000-5 jet fighters from France. Taiwanese newspapers reported in November that a contract to buy 80 Mirages for about US\$2.5bn had been signed in Taipei, though Mr Dominique Strauss-Kahn, France's trade and industry minister, has denied that deal had been finalised.

China has closed France's consulate in the southern city of Guangzhou and cut French companies out of a US\$1.2bn subcontract there in retaliation for the reported deal.

• Taiwan's trade surplus plunged 29 per cent to an eight-year low of US\$9.48bn last year, slashed by rapidly rising imports and the global economic slowdown, the finance ministry said yesterday.

Exports grew a moderate 7 per cent to US\$81.45bn, restrained by weak demand in major foreign markets such as the US and Japan. Imports surged 15 per cent to US\$72bn, boosted by a consumer spending boom and purchases of materials and equipment for Taiwan's six-year, US\$300m infrastructure building plan.

In December alone, the trade surplus shrank 44 per cent from a year earlier to US\$510m.

The 1992 surplus was the lowest since US\$9.5bn in 1984.

Economists predicted a figure between US\$7.5bn and US\$8bn.

which they had based hopes of a recovery in consumer demand for high-priced products. Video cassette recorder shipments were down 18.9 per cent, while shipments of high-performance VCRs fell 40.5 per cent.

Daihatsu, the maker of mini-vehicles and commercial vehicles, reported a 28.5 per cent fall in sales by volume, while Toyota saw a 5.4 per cent decline and Nissan 10.8 per cent. Mitsubishi Motors said its sales were 3 per cent higher, while Suzuki reported a 19 per cent increase.

In December, passenger car sales fell 8.1 per cent on a year earlier, while truck sales were 8.4 per cent lower. Bus sales fell 30 per cent.

## Japan's vehicle registrations decline by 7.2%

By Robert Thomson in Tokyo

MOTOR vehicle registrations in Japan fell 7.2 per cent last year, the second consecutive year of decline, highlighting the impact of the economic slowdown and the increasing pressure for a restructuring of an overcrowded car industry.

The Japan Automobile Dealers' Association said total sales were 5.33m, with sales of passenger cars, excluding mini-cars, down 8.5 per cent to 3.65m units, marking the first yearly fall since 1981.

Serious divisions have emerged between the car industry and the government, especially the United States, over the supply of humanitarian aid to the Palestinians, stranded for almost three weeks in no-man's land in south Lebanon. Officials also hope to use the visit to fend off Arab demands for UN sanctions if Israel persists in ignoring Security Council resolution 799 calling for reversal of the expulsions.

Israel's main export market, the US, has been hit by a third consecutive year of decline, with sales down 6.75 per cent to 6.05m units.

Eight of the country's 11 vehicle makers reported a downturn in sales last year, while sales of imported cars

slipped 7.7 per cent to 184,615 units.

Mr Gaishi Hiraiwa, chairman of the Keidanren, the federation of economic organisations, said the government should consider new measures to stimulate the flagging economy if the slowdown continues into the spring. He said the government may need to remedy the stock market weakness, which has undermined business confidence.

Electronics makers were particularly surprised by a 24 per cent fall in shipments of large-size televisions, on

which they had based hopes of a recovery in consumer demand for high-priced products. Video cassette recorder shipments were down 18.9 per cent, while shipments of high-performance VCRs fell 40.5 per cent.

The Electronic Industries Association of Japan also highlighted the difficulties facing the country's leading manufacturers by announcing that domestic shipments of colour television sets fell 11.9 per cent in November, compared with the same month in 1991.

Electronics makers were particularly surprised by a 24 per cent fall in shipments of large-size televisions, on

## Indonesia budgets amid policy malaise

William Keeling on unease about economic direction in spite of the good numbers

WHEN President Suharto announces Indonesia's annual budget tomorrow, he is likely to paint 1992 as a year of consolidation setting the ground for a renewed, if moderate, increase in growth. Behind the imperturbable face of government, however, there is growing unease at the conduct of economic policy.

The main indicators give the economy a rosy hue. Inflation has been cut by a third in the past 12 months to about 6 per cent while the current account deficit, \$4.5bn in 1991, will have fallen to about \$4bn last year.

Indonesia's international debt held steady in 1992 at \$76bn and 20 per cent growth in non-oil exports should prompt a fall in the debt service ratio from 32 per cent of export proceeds last year.

Economists estimate Indonesia achieved gross domestic product growth of about 5.75 per cent in 1

Conservationists criticise tanker route ● Decline in maritime safety blamed ● Island activates emergency plan

## Wildlife campaigners fear oil spill could end in catastrophe

By Richard Donkin

THE environmental impact of the wrecked Braer oil tanker near Sumburgh Head in Shetland was described last night as "potentially catastrophic" by the Worldwide Fund for Nature.

The southern tip of the Shetland Islands, which has four sites designated of special scientific interest, is recognised as an internationally important area for seabirds and marine life.

As well as birds, a chain of life from microscopic marine organisms to porpoises and whales are at risk from pollution. Shetland also has important populations of otter and grey seals.

Dr Jonathan Wills, a wildlife expert living on Shetland said that such a shipwreck had been feared for 15 years. "This was the disaster

that was not supposed to happen," he said.

Dr Sian Pullen, WFN marine conservation officer, said the organisation was asking for special routing for certain types of tankers around environmentally sensitive areas.

"Questions should be asked about why a ship carrying such a hazardous substance was navigating through this area in dangerous conditions," she said.

Dr Nancy Harrison, marine policy officer for the Royal Society for the Protection of Birds, said: "This is a potential major disaster for wildlife. Questions must be asked why a single-hulled tanker which is banned around sensitive coastlines in other countries is allowed to be in one of Britain's most vulnerable sites for marine wildlife."

She said that thousands of seabirds might be lost in the oil spill-

age but added that the catastrophe would have been far worse had the ship been wrecked in the summer when more birds would have been nesting on shore.

"In a sense we're lucky it isn't summer, but I don't want to underestimate the importance of the area for

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birds in winter."

The oil spill from the wreck of the Aegean Sea off the north-west coast of Spain just before Christmas killed about 3,000 seabirds but that area is not noted for its bird populations. "My feeling is if we come out that lucky, we will be very very happy. I think it will be more than

that," said Dr Harrison.

The birds most immediately threatened in the Shetlands are sea duck and diving species.

The Wildfowl and Wetlands Trust rates the Shetlands as probably the most important site for wintering sea ducks in Britain with about

guillemots was particularly worrying because local populations would be unlikely to recover quickly.

Some colonies have still not fully recovered from the last big spill in the area in 1978 when the tanker Esso Bernicia ran into a terminal at Sullom Voe. Some 3,700 birds died

the whole north east Atlantic region.

He said: "This is not only a big local problem but one of international proportions. The bird species in danger form significant parts of total populations or have come here for the winter from lands far to the north."

Shetland is currently home to between one and two per cent of the Atlantic populations of great northern divers, shags and black guillemots.

Wildlife conservationists were hoping last night that coast-dwelling species in the Sumburgh area would have been mainly on the opposite side of the headland, sheltering from the storm.

Tens of thousands of other seabirds which nest among Shetland's cliff colonies are well out at sea where they feed and live after the

breeding season, returning in the spring.

With the storms yesterday preventing any attempts to stop oil leaking from the tanker, there were hopes that the heavy seas would help to disperse the oil, which is a light crude that evaporates more quickly than some other oils. But a concern was that if a substantial amount of oil leaked into the sea it might circulate widely around the islands, making prospects for a rapid clean-up difficult. In those circumstances it would be a struggle to have the shores cleaned before the sea-ringing birds return to nest in a few months' time.

Even if the clear-up measures are successful, there will be the longer term consequences of oil residues falling to the sea bed. Oil has been known to decimate the food of sea ducks - crustaceans and molluscs.

### REACTION

## Tighter rules urged to control ageing tankers

By Deborah Hargreaves

THE grounding of the Braer tanker of Shetland yesterday has led to calls for the UK to tighten up its restrictions on allowing ageing tankers into environmentally sensitive areas.

The Merchant Navy Officers' Union said that a massive decline in maritime safety standards has resulted in a huge increase in the number of sub-standard ships in British waters.

The Oil Pollution Act, which was passed in the US in August 1990 in the aftermath of the Exxon Valdez tragedy, will phase out the use of older, single-hulled tankers at US ports over the next 15 years.

It also seriously restricts the use of single-hulled vessels in environmentally fragile areas.

The Braer was carrying 619,300 barrels of oil - more than double the 300,000 barrels spilled by the Exxon Valdez - which ran aground off the coast of Alaska in 1989.

The Braer, which was built in 1975, had been in good condition with no previous record of major accidents, according to Mr Norman Hook at Lloyd's Casualties.

But, like the majority of the

world's ageing tanker fleet, the Braer was a single-hulled vessel without the added protection of an outer encasing which minimises the risk of oil spills.

Under new regulations introduced by the United Nations' International Maritime Organisation (IMO) in March last year, these types of tankers cannot be built any more. All new tankers must have double hulls.

There is some concern that the existing tanker fleet is getting older and there is a big gap between pollution control standards on old and new vessels," said Mr Roger Kohn at the IMO.

The IMO rules require that all existing tankers be brought up to the same pollution control standards as newly-built double-hulled vessels by 1995.

This involves major refits to the world's fleet of tankers estimated to cost \$80m per vessel.

Mr Chris Smith, the opposition Labour party's environment spokesman, asked why the UK government had not followed the US administration in learning the lessons from the Exxon Valdez disaster and tightening controls on all tankers.

The Braer followed maritime advice on channel route

ENVIRONMENTALISTS have questioned the presence of an ageing oil tanker off the coast of one of the UK's most fragile ecosystems, but there is no evidence to suggest the Braer was flouting marine guidelines, writes Deborah Hargreaves.

Around 1,000 tankers a year chart the 22-mile wide channel separating Sumburgh Head from Fair Isle.

The Braer had loaded up with oil from Statoil's Gulftank field in the Norwegian sector of the North Sea. It had left Mongstad near Bergen in Norway on Sunday to sail for Quebec in Canada, carrying \$11m worth of oil for Ultramar's Canadian refinery.

The tanker's route carried it

into the channel between Sumburgh Head and Fair Isle early yesterday morning as weather conditions were deteriorating amid a Force 10 gale. The crew, however, charted a course through the middle of the channel, 10 miles away from the coast, in line with advice from maritime authorities.

But engine problems caused the tanker to begin drifting out of control when it was blown by winds on to the rocks.

"The problem for many of these tankers is that they use the school atlas approach to charting a course," said Mr Paul Roberts at Ocean Routes, a company which tracks the weather and plans shipping routes for tankers.

He said the severe weather rendered conventional methods of dealing with

### Largest oil slicks in the world

Location / cause	Date	Spillage (tonnes approx)
Arabian Gulf (deliberate discharge by Iraq army during Gulf War)	25 Jan 1991	1,470,000
Gulf of Mexico (tox oil well blow-out)	3 Jun 1979	610,000
Arabian Gulf (Noruz oil well blow-out during Iran-Iraq War)	Feb 1983	610,000
Tobago (collision of tankers Atlantic Empress & Aegean Captain)	19 Jul 1979	300,000
South Africa (fire on Castillo de Belver)	6 Aug 1983	265,000
France (tanker Amoco Cadiz grounded)	16 Mar 1978	230,000
Scilly Isles (tanker Torrey Canyon grounded)	18 Mar 1967	120,000
Gulf of Oman (tanker Sea Star in collision)	19 Dec 1972	115,000
Sweden (tanker Orlsilio in collision)	20 Mar 1970	100,000
Spain (tanker Urquiza grounded)	12 May 1976	100,000

### The Braer: Route to Disaster

#### The countdown

05:55 Braer engine fail  
07:20 Tug Star Sirius despatched from Lerwick Harbour, 30 miles away. Sullom Voe tug Swallow also en route. Lerwick lifeboat and Coastguard Rescue Sikorsky helicopter at scene.  
08:45 Tanker only one mile off rocks at Horse Island, Sumburgh Head.  
09:00 RAF rescue helicopter from Lossiemouth fitted off last of the 34 man crew.

10:55 Tanker taken in tow by Star Sirius and Swallow in attempt to pull clear.  
10:58 Coastguard rescue helicopter over tanker to put skipper, five crew and two marine pilot back aboard. Attempts to secure tow-line.  
11:15 Tanker aground on Fitful Head. Oil already leaking. Shetland Islands Council activated major disaster plan to try to limit environmental damage.  
11:25 Shetland Coastguard confirm "Braer" aground on rocks at Garth Ness on southern tip of Shetland Islands.



#### The voyage

● The Braer left Mongstad near Bergen in Norway on Sunday heading for Quebec in Canada.  
● Charted course through the middle of the notoriously choppy 22-mile-wide channel between Sumburgh Head and Fair Isle. It kept 10 miles away from the coast in line with advice from maritime authorities.  
● Seas are usually calmer taking route around Herma Ness, but that adds 50 miles to journey.



● In the early hours of yesterday morning, in a force 10 storm, engine problems caused the tanker to begin drifting. It ran aground at Garth Ness near Sumburgh Head.

● Smit Tak will have two salvage tugs in Shetland by this morning.

### LIABILITY

## Insurers face heavy losses of up to \$35m

By Richard Lapper

"AT the moment we are looking at a heavy loss but if the vessel breaks up this will be a major catastrophe," said Mr Michael Thorpe, of Skuld, the Norwegian protection and indemnity club which provides liability insurance for Bergwall & Hudner Ship Management, the managers of the stricken Braer oil tanker.

Potential insurance claims to meet the cost of the pollution clean-up and related losses should be contained, however, to a maximum of \$35m, according to Mr Thorpe.

This is under the terms of two international conventions to which the UK is a signatory.

Liability is limited under the terms of the 1969 Civil Liability Convention (up to a total of \$17m) - funded by tanker owners - and the 1971 International Oil Pollution Compensation Fund.

Claims following the Exxon Valdez spillage in Alaska in 1989 exceeded \$500m - but this was because the US is not signatory to either of these conventions.

For these convention limitations to be breached, potential claimants would need to show that the vessel's owners were guilty of - at least - gross negligence, according to London marine insurers and brokers. At present, insurers are relatively confident that it would be difficult to breach the limitations.

Of the potential \$35m payout, Skuld, the fourth biggest P & I Club in the world, with annual premium income in excess of \$150m, would pay claims of \$2m. Sixteen P & I Clubs, mutual insurers owned by the world's shipping fleets, would meet the next \$13m in claims through a joint reinsurance scheme.

All claims above \$13m would fall on the reinsurance market, largely through a scheme negotiated by the P & I Clubs with Lloyd's syndicates and London market companies. Reinsurers would cover all claims up to a total of \$500m.

It is understood that the hull of the Braer itself, built in 1975, was insured for a total of \$12.7m.

cated that it was likely to add a second ship to the route in the near future because it was close to capacity even before P&O's decision.

Boulogne's Chamber of Commerce said it was seeking shipping companies prepared to invest in the ferry passenger route.

### Concern over community care

Family doctors are unclear about new arrangements for community care that come into force in April, a British Medical Association survey shows.

It says 64 per cent of general practitioners are not confident that the government's local community care plans will be in place by April.

### Pools operators change system

Football pools operators Littlewoods, Vernons and Zetters say they are changing the scoring system for the first time in more than 20 years to increase the chance of having more big jackpots.

The move follows the announcement of National Lottery with its top prize of £1m a week.

## Managerial differences highlighted

By Catherine Milton, Labour Staff

BRITISH executives manage from experience, their peers in Korea use manuals, while Iranians are guided by national beliefs, according to a survey of almost 2,000 decision-makers in 16 countries.

Only the Finns and the Dutch are more individualistic and independent in decision-making than UK managers, delegates were told yesterday at the British Psychological Society's occupational psychology conference in Brighton.

The survey, which was completed over two-and-a-half-year period. Funded by Canon, the Japanese photocopier and camera manufacturer, the survey found that Japanese managers rely partly on their own experience and training, and partly on their superiors, as do the Americans, Australians and South Africans.

The survey suggests that managers in all countries believe decisions based on their own experience and training usually delivered the best outcomes.

## Unions intensify action to save pits

By Michael Smith and David Goodhart

FURTHER legal challenges to force the resumption of coal mining at pits facing closure under the government's coal review plan was threatened yesterday as unions intensified their campaign to keep collieries open.

Mine and rail unions also announced they will next week consider a national day of action in protest at privatisation of Britain's state coal industry.

That could cause friction with other unions and the Trades Union Congress - the umbrella organisation for most UK unions - which is planning a separate day of action in February when TUC officials expect unemployment to pass 3m.

Mr Arthur Scargill, president of the National Union of Miners, has written to the prime minister claiming that Mr Michael Heseltine, trade and industry secretary, is personally liable for more than £100m paid by the government for miners' severance payments following the October announcement that 31 pits

## Britain in brief

### M0 figures point to recovery

A rise in the M0 measure of the money supply in December has aided to expectations that the UK economy may be starting a recovery.

The High Court ruling appears to give the unions the right to reject the government's decision to appoint John T Boyd, the US mining consultancy, as the independent reviewer of the 10 pits. Mr Scargill yesterday insisted the unions would reject Boyd and quoted the High Court ruling, saying: "It is for British Coal and the unions to decide how... an independent scrutiny should be conducted and who should conduct it."

The government is determined not to restart coal production and British Coal yesterday announced output would stop at Betws colliery in Wales, the only one of the 10 where it has continued.

## More council job losses

### ty's internal and policy reforms. Labour insist it is still too early to predict the final conclusions of the Plant committee on electoral systems.

County councils are discussing draft budgets for next year. Prospects are growing of large-scale job losses in those counties, mainly in the midlands and the north, which are close to the spending ceilings announced by the government at the end of last year.

With education by far the biggest responsibility of counties, they had found substantial variations between the value of houses measured by asking price, and the valuation bands issued to local authorities last month.

## MANAGEMENT

Female executives have made great strides within the New York financial community but they are still not reaching the very top. Patrick Harverson reports

## Women take stock of Wall Street

**W**hen Muriel Siebert became the first woman member of the New York Stock Exchange 25 years ago, a NYSE governor greeted her with the question: "How many more are there behind you?"

At the time it was an understandable, if somewhat hostile, query. In 1967 women were rare on Wall Street and most men wanted it kept that way. Two-and-a-half decades later, there are far more women working on Wall Street but they remain very much a minority, especially at the top executive levels.

In this respect, women in the securities and investment banking business face the same hurdles that women encounter in all the professions: they can easily enter the workforce, but it remains a struggle to earn promotion to upper-management levels. A "glass ceiling" appears to exist that keeps women from progressing further up the career ladder.

On Wall Street, the glass ceiling is particularly pronounced. While many women occupy lower and mid-level executive positions in sales, research, marketing and back office operations - and, to a lesser extent, in trading and investment banking - their numbers dwindle dramatically higher up the management hierarchy.

Salomon Brothers, for example, has 159 managing directors, of which only five are women. Of the nearly 400 senior officers listed at the back of Morgan Stanley's 1991 annual report, about 8 per cent are women. At Kidder Peabody, five of its 115 managing directors are women, at Merrill Lynch the ratio is 29 out of 306, and Goldman Sachs has six women among its 165 partners.

At the very top of Wall Street - the chief executive level - women are notable only by their complete absence. Except, of course, at the discount broking house Muriel Siebert & Co. Siebert remembers the hurdles she faced in her earliest days when, as an industry analyst,

she could not attend crucial company briefings because they were held in men-only private clubs.

She also remembers looking for a job in 1968 and not receiving any offers when she sent out her résumé under the name of Muriel Siebert. But she received plenty when the New York Securities Analysts Association sent out the same résumé under the name of M. Siebert.

While she says attitudes have changed considerably for the better during her career, Siebert maintains: "You have to dig in. I'm still a woman in a number of places and I know it."

**U**ltimately, Siebert, an active member of professional women's groups, believes real equality will be achieved when women who gain power use it on behalf of other women.

Mina Baker Knoll, a tax partner at Deloitte & Touche in Manhattan and president of the Financial Women's Association of New York, takes a different tack from Siebert.

Knoll believes the ultimate responsibility for ensuring that women get an equal crack at promotion lies with management and would like to see companies expending as much energy on "development and retention" of women executives as they do on encouraging women at the entry level.

She says that nobody can make it

to the top on their own. "You need a mentor, you need role models, and companies need to focus on developing women in senior positions over the long term."

Her point is echoed by Joan Zimmerman of New York recruiting firm G.Z. Stephens: "There is no doubt that many firms, especially the bulge bracket firms [large integrated investment banking and broking houses] are concentrating hard on bringing in minorities and women at the entry level. What they need to do with, however, is the promotability of these people."

The traditional arguments against promoting women were that they were too easily distracted by family commitments, or were ill-suited to the aggressive, deal-making world of high finance.

Although such arguments are rarely heard today - at least not publicly - some women who have prospered on Wall Street accept that it is especially difficult for a woman to run a firm. The head of fixed-income research at a big securities house says: "The sacrifices involved in running a firm are so enormous. Women are certainly capable enough to do it - but are they willing to put their life on hold? I don't think they are."

Women have been entering Wall Street in large numbers only in the last 10-20 years. Given that senior executives at most firms are in their late 40s and 50s, there are still not

enough women nearing the managerial summit to be promoted to the top.

Many women, however, see this as just an excuse. To them, the explanation for their lack of progress is that the Wall Street executives who make the decisions about promotion are men. Having spent their entire career in a business created by, shaped by, and dominated by men, these executives are simply not comfortable with the idea of working alongside, or for, women.

There are signs, however, that this attitude is changing. A growing number of Wall Street firms run programmes aimed especially at helping women (and minorities) to advance within their organisations.



Many women occupy lower or mid-level executive positions on Wall Street but the trading floor remains a male bastion

**K**noll says: "Companies are talking a lot more about women's issues and lifestyle issues, and are looking for ways to respond."

Firms, however, are generally shy about publicising the existence of policies aimed at helping women, fearful perhaps that the publicity will draw attention to the lack of equality at senior management level. Merrill Lynch is one of the few that admits it sets targets for its managers to reach in terms of how many women and minorities work in their departments.

There is no doubt that in some areas, such as the research departments of broking houses, women have a better chance of advancement. A few, such as Elaine Garza-

relli of Shearson Lehman and Abby Cohen of Goldman Sachs, have gone on to become high-profile market strategists.

Women have advanced further in public finance, where the clients - states, municipalities, pension funds - have increasingly demanded greater representation of women and minorities from their investment banking advisers.

"When you represent state and local governments you're subject to more quotas and requirements," says one municipal bond market veteran.

Trading, however, remains a difficult nut to crack, (too "rough and tumble" says one women analyst, sarcastically), as does corporate finance, especially mergers and acquisitions.

"It is true that some senior managers think women are poor negotiators," admits an experienced female investment banker.

But some insiders still cannot recognise that women remain under-represented among Wall Street's elite. When the investment bank First Boston appointed a large number of new managing directors recently, a respected Wall Street weekly magazine noted that there were "many women" among the promotions. How many exactly? Of the 41 new appointments, six are women.

## Resolute approach to good health



MANY of us soon find that the new year's resolutions we made with much enthusiasm only a few days ago quickly fall victim to the demands of business life. But it need not be that way if you derive real pleasure from the resolutions you make. My suggestion is to replace the stodgy flavour of traditional resolutions with new priorities on improving your quality of life. The following should all be considered:

- Rekindle close relationships. A stress-filled business life can damage personal relationships. But remember that they are the key to your health and happiness.

- Respect your body and mind and listen to the signals they send you. Sleep when you are tired and eat when you are hungry instead of out of habit.

- Stay active. You may not like swimming and jogging. That's OK. There are alternative exercises ranging from chopping wood to going for long walks. Remember, diseases hate moving targets.

- Make alcohol part of a larger ritual; convivial dinners are a healthy use of alcohol. Drinking alone is a problematic form of self-medication.

- Manage stress. Reading, yoga, music, sex, walking and meditation are constructive ways to relax.

- Quit smoking. There is no easy way out of this one. But if you do smoke, limit yourself to those cigarettes you really "enjoy". And smokers should avoid alcohol - it lowers their resistance.

- Develop hobbies that are totally absorbing, different from your job, fun and satisfying. If they involve your family, so much the better.

- There is mounting scientific evidence that the age-old axiom "laughter is the best medicine" contains more than a kernel of truth. Humour is the easiest way to reduce stress.

- Make enjoyment of life a priority. Keep in mind that life is your real career, not business or a profession.

**Dr Michael McGannon**  
The author is the medical director of the Insead Business Health course.

## Pioneer who demands change at the top

**MURIEL SIEBERT**'s appointment as the first woman member of the New York Stock Exchange on December 22, 1967, was unusual enough to warrant a front page photograph and article in the New York Times.

Since then, Siebert has become a familiar face, not just because she is a high-profile woman in a masculine world, but also

because of her achievements in government - she was New York's superintendent of banks between 1977 and 1982 - and her work for charities.

Siebert has been a pioneer in more ways than one. On "May Day" in 1975 - when fixed commissions for stockbrokers were abolished in the US - her firm became one of the country's

first "discount brokers" to cut transaction fees charged to investors, a move that earned her many enemies on Wall Street.

After more than two decades at the top, Siebert remains committed to her various causes - especially supporting women in business.

She says: "The men at the top of industry and government

should be more willing to risk sharing leadership with women and minority members who are not merely clones of their white male buddies.

"In these fast-changing times we need different viewpoints and experiences, we need an enlarged talent bank. The real risk lies in continuing to do things the way they've always been done."

## BUSINESS AND THE ENVIRONMENT

### Putting a lid on Chile's chimneys

**Leslie Crawford** reports on the slow process of cleaning up the world's biggest copper mine

**S**een from the air, the Atacama desert is like an ancient parchment, creased by mining trails and sun-bleached into faded hues of browns and greys. Miles before reaching Chuquicamata's huge crater, you can spot the world's biggest copper mine by tracing the pall of sulphurous smog across the cloudless sky.

Chuquicamata's 14 furnaces smelt between 4,500 and 5,000 tonnes of copper concentrates around the clock. Their chimneys belch more than 750 tonnes of sulphur a day, as well as an undisclosed amount of arsenic and particulate matter.

When the desert winds blow away from this vast complex, Chuquicamata's 10,000 workers and their families breathe more easily. When the winds turn, it can be suffocating. Eyes sting, bronchitis cases soar and children must be kept indoors.

It used to be worse. Rubén Pedreros, Chuquicamata's environmental officer, says investment in two new furnaces has reduced sulphur dioxide emissions to half the levels of the mid-1980s.

Five electrostatic precipitators, each the size of a four-storey building, have also decreased the arsenic and dust escaping into the air. However, he admits emissions are still way above internationally accepted health

standards.

Chuquicamata is about to embark on a \$300m (\$200m) clean-up programme, the costliest ever in Chile, to comply with new environmental regulations. The new law, which came into effect on January 1, imposes stringent controls on sulphur dioxide and dust emissions, but it also gives the worst offenders a "reasonable" timescale to clean up their act.

In Chuquicamata's case, this is expected to take until at least 1998. The time lag is dictated not by the scale of Chuquicamata's problems, but by the fact that it is owned by the state copper corporation, Codelco, whose budget is set by the Finance Ministry.

Codelco has been ordered to stagger its environmental programme because the government is concerned about checking the levels of expenditure in the economy. As the biggest company and exporter in Chile, Codelco has an enormous impact on the country's overall economic activity: it produces 13 per cent of the world's copper, generates about one-fifth of the government's yearly income, and close to one-third of Chile's total exports. "If we had the resources, we could solve Chuquicamata's pollution problems in two years," says Pedreros.

Instead, Chuquicamata's decontamination plan will be

stretched out until the end of the decade, with a two-year hold-up after 1994 to allow Codelco to tackle Calleones, the copper smelter and refinery it owns south of Santiago.

Jorge Bande, Codelco's research and development vice-president, says the corporation will be spending between 15 and 20 per cent of its investment budget - about \$90m a year - on environmental controls.

The greatest expense at Chuquicamata will involve replacing the old furnaces with new blast ovens, which are more efficient at trapping gases. More waste will have to be built to store sulphuric acid - a by-product of treating the sulphur dioxide emissions - which is now being used to leach copper from Chuquicamata's discarded waste material. The new furnaces will be attached to electrostatic precipitators which collect the arsenic and dust particles released by the smelting process.

The delays in implementing this programme, however, are potentially embarrassing for the government as it tries to act as regulator of the mining industry while adding the worst polluters. In addition to Codelco's three copper refineries, two other mining smelters are run by the state-owned Enami. In environmental terms, they are all in poor shape.

First, the problem of landfill gas is both nationwide and longstanding. In 1991, the Inspectorate of Pollution identified 1,006 gassing sites in England and Wales where, because there is residential or commercial property nearby, controls might be needed.

In paper on waste management, the Department of Environment said "there is no typical figure for the length of time that landfill gas will be evolved, but at many sites significant gas generation can be expected to continue for a period which is likely to be at least 15 years after the last deposit of waste".

What has changed in recent years has been public perception of the problem. Alarm bells rang when, in March 1988, a bungalow exploded and households were temporarily evacuated at the Derbyshire village

of Loscoe. Acknowledging "growing public concern", the department said one major area "is the evolution of landfill gas which, when inadequately controlled, has led to explosions, fires, dangerous gas concentrations in and around houses, odour nuisance and vegetation die-back".

The second big implication is both commercial and legal. Land purchases within 500 metres of a landfill site are approached with caution because of the possibilities of gas migration. Teresa Hitchcock of Dibb Lupton Broomhead, solicitors, observed that "initially clients get concerned when they hear land has been a waste tip or landfill site; they become more so if the tip has not been regulated".

The position is further complicated by the question of liability for any manifestations of gas who is responsible for difficulties stemming from waste management decisions taken perhaps 20 years ago? Ebourne Close shows how complex the question can become.

Roger Braithwaite of Warwick District Council's environmental

health department noted in a recent paper that the earliest documented evidence of tipping in the Ebourne Close area was a 1949 planning approval for clay extraction on condition the contractor undertook continual backfilling. The site went through several ownerships. It was used for tipping both by Kentish

the nuisance is known," Braithwaite wrote.

The second snag is deciding who is responsible for the gas at Ebourne Close, given the site's chequered history. The third is deciding who should pay to rectify the problem.

Provisions of the Environmental Protection Act 1990, coming into force next April, should cut through some of these complexities by pinning financial responsibility for former waste tips on their owners. As the latest guidance from the department of environment makes clear, local authorities "must be satisfied that the condition of the land is unlikely to cause pollution of the environment or harm to human health" before they accept the surrender of a licence granted to deposit waste.

The new regulations, then, are a stimulus to the search both for a means which will prevent landfill sites from leaking gas in an uncontrolled way, as is the case at Ebourne Close, and for a technique which will eliminate years of controlled ventilation as at Loscoe.

## Leaks beneath the earth

**Paul Cheeseright** examines a pioneering method of treating landfill gas seepage

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Roger Braithwaite of Warwick

District Council's environmental

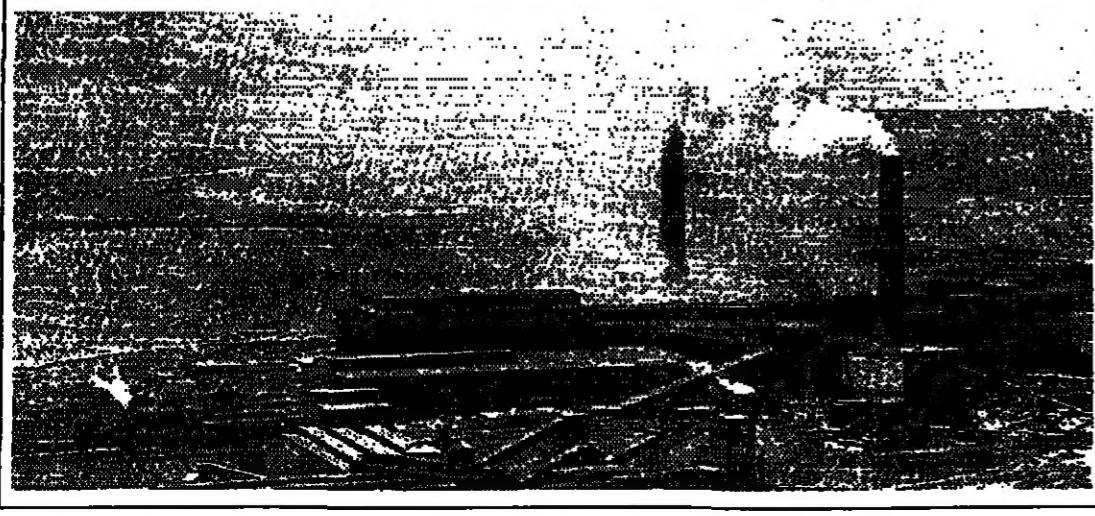
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ANALYSTS  
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## ARTS

**A**s you may have gathered, one way of starting the new year at a serious social disadvantage is not to have seen *The Vampyr*, BBC 2's soap opera cum blood-bath set in the luxury apartments and river frontages of Docklands. Unhappy creature, you missed the quintet of the car-wash attendants whose line, "London Transport makes me sick", rhymed not just with "quick", but also with "prick".

You also missed the socialites' black sabbath among the stuffed fish in the Saatchi Gallery, not to mention the soprano aria with synchronised swimming in the penthouse pool... And what good puns there were as the vampire, woken by a bulldozer from three centuries of slumber in a subterranean Docklands drain, profited from a "cut-throat climate" to join the property developers and sink his teeth into their bimbo girlfriends and offspring.

But before you collapse from terminal regret, an omnibus edition of *The Vampyr* will be shown on Saturday at 9.55 on BBC2. The rest of us saw it screened as five half-hour episodes culminating last Sunday evening when, to a hushed chorus of "Jesus Christ", the stunned Sloane congregated for a society wedding saw a cross plummet into the evil heart of Ripley the Vampyr. Cue for baritone Omar Ebrahim to sprout his fangs again and for yet another tidal wave of blood to engulf our screens.

*The Vampyr* is an adaptation (musically faithful, I am told) of an opera written in 1828 by Heinrich Marschner, a Bohemian born lawyer who threw up when he turned to the opera business. According to Grove's, Marschner had a hand in the formation of Wagner, although to judge from this opera, it was more like a finger-nail. So it was not great music, although the overture recurring nightly as the theme tune has since proved horribly hummable.

Janet Street-Porter and Nigel Finch produced and directed this magnificent exercise in operatic overkill, with Charles Hart (responsible for *Aspects of Love*) as librettist. As a fan of Opera Factory, I was delighted to detect everywhere the hand of another collaborator, the wonderfully inventive David Freeman.

It may be that *The Vampyr* will lose something in its omnibus version. After all, part of the joke was seeing how neatly a rather unremarkable 19th-century opera can adapt to being seen in instalments. I also wonder whether a fizzing cocktail of sex and gore (did you notice the wonderful canapé shaped like eyeballs at the gallery reception?) would be quite so funny swallowed at one go. Too much blood in the soap-dish just might begin to pall.

It was an interesting week on TV for property developers with an interest in both Docklands and the City. In its first week of taking over the ITV franchise, Carlton TV launched *A Day* com-



Omar Ebrahim and Fiona O'Neill in 'The Vampyr', BBC2's fizzing cocktail of operatic sex and gore

## Television/Patricia Morison

## Lots of blood in the soap dish

*in the Life* (Tuesday 7.30), a series in which Desmond Wilcox visits London landmarks. This week's portrait to Docklands gave a voice to some of the local critics of London's "great white hope". However, in the main it was a blandly appreciative picture of a development project which in my view, produces the 1980s version of Devil's Island.

Just before the ferociously efficient Docklands PR lobby hit the phone, I wish to make clear that my views are not those of the carpentry section of the Press castigated on the film for knocking a place it has never seen.

Admittedly, my two year stint in developing Docklands was before the kayak-club opened.

It was an interesting week on TV for property developers with an interest in both Docklands and the City. In its first week of taking over the ITV franchise, Carlton TV launched *A Day* com-

sultant Sunny Crouch to the ladies in the bingo-circle. Star turns were granted old dockers and stevedores, who pick crops of beans in well-maintained allotments (pity I never found the Mud Flats riding school) and yard about the past. The "place of huge dreams" began to look far less of a nightmare; memo for 1993, to board the Docklands Light Railway for another trip east.

Meanwhile, as Canary Wharf was a-building, the City of London was looking over her shoulder in a state of high, yet as it turned out, unjustified, anxiety. *Masters of the Universe* (BBC 2, Saturday) was much cleverer and more compelling than if it had been just another architectural ding-dong about what went right or wrong in the 1980s building boom in the City.

Brilliantly filmed, with just the right dose of trickiness, this was a documentary which made one see what it might have been like to have been a major player in the transformation — or was it a rape — of the Square Mile.

Were they heroes or villains, the men who changed the skyline, built over roads and stations? One thing which emerged loud and clear was that the architects were merely the handmaids to a process conceived and shaped by an alliance between planners and developers. Next time you sit next to an architect at dinner (spot him by the designer suit which has seen far, far better days), do remember that he is not responsible.

Beside models of some of the largest buildings this country has seen, Leon Krier brooded over a process which him marks the impotence of the architectural profession and a profound failure to understand the way people want to live. The tragedy, he argued, was that there was no master plan, no integration between places to live and places to work.

But then, the key players reply, there just was not the time to hang about with Canary Wharf set to ruin the City as a commercial centre. As property developer David King said, borrowing £100 million "is about as heady an experience as you can have in your lifetime." Where was the fun in muddling about with a master plan when instead it was possible to be master of the universe, to have money to play with.



Frederic Olivieri and Vanessa Tamburi in Diaghilev's 'Le Spectre de la Rose'

## Les Ballets de Monte Carlo/Clement Crisp

## Diaghilev gems staged in Monaco

It was rather like time-travelling. There, at the weekend, in Charles Garnier's ravishing little opera house in Monaco, were four gems from the Diaghilev repertoire that had first seen this stage during the palmy years of the Ballets Russes. Whatever the architectural changes in the principality since Diaghilev's time — and the Opera House and the Casino, the Hotel de Paris and the Hermitage, seem the last bastions of the wedding-cake style that used to gleam everywhere in the sunlight — Monte Carlo is a shrine for ballet-goers, its name linked to some of the grandest dance achievements. (During the 1930s the very title was part of an incantation — *Les Ballets Russes de Monte Carlo* — that attracted audiences world-wide.)

The Russian connection is slightly older than this cen-

tury, and the shades of Grand Dukes and jewel-hung ballerinas haunt the theatre — and the casino. It was to Monaco's credit in the early, golden years of Diaghilev's enterprise, before the war swept away the Dukes and the diamonds, that the theatre should have provided a first home for the Ballets Russes; in 1922 Monte Carlo offered a permanent base for Diaghilev's troupe at a time of financial crisis, and thereafter the balletic connection was to remain potent.

It is fitting, then, that

today's Ballets de Monte Carlo should cast a backward glance at those prodigious years with a programme of Diaghilev works: *Les Sylphides*, *Firebird*, *L'Après-midi d'un faune*, and *Le Spectre de la rose*, which had its very first performance at the Opera House. The stagings, as I saw them on Saturday and Sunday, were careful, albeit differing in certain accretions and emendations from the texts we know here (which are owed to members of Diaghilev's troupe, and which I find preferable). They have been decently mounted, and their scores sounded very well indeed from the Orchestre Philharmonique de Monte Carlo under David Garforth's baton.

In matter of dancing, performances were for the most part dutiful rather than inspired.

Among the women soloists, Joëlle Boulogne offered a delicacy of means which was most pleasing in *Les Sylphides* and for the Young Girl in *Spectre* — here was dancing fine-boned, fine-textured — and Claire Bayliss was very apt as the sylphide of the little waltz, the dance sitting sweetly on the music. As the Tsarevitch in *Le Spectre de la rose*, I admired both Jose Cruz-Martinez and Nicholas Mustin (who was also seen as Nijinsky's Faun).

Yet throughout the programme, a vital element seemed lacking: some link with an interpretive past, which is the life-blood of the old repertory. Ballets survive not just by the careful transmission of steps, but through an imaginative contact with their performance history. Coaching in roles, that handing on of a playing tradition, is essential if today's casts are to succeed in these masterpieces. The Monte Carlo dancers, able, gifted, looked somehow uncertain dealing with the nuances of style that will keep such museum pieces alive in the theatre. That they can do so is not in doubt: Monte Carlo's ballet owes this debt to the history of its theatre and of dancing in this marvellous setting.

stay on for a second, non-series recital? There are not a few performers who could fill the hall twice over, even with the same programme.

As for series that qualify as "festivals", this year has been notably rich in them, from the BBC's Alben Berg mini-festival in January to the Barbican's triumphant celebration of Scandinavian music this month and last. These affairs get better and better planned, unrecognisably better than the grab-habs that were billed as "festivals" just three or four years ago. I was inclined to be sniffy about them, but they are becoming major attractions of every season now.

Even the much-reduced Almeida Festival scored effectively with its choice of new chamber-operas in July, though the concerts were hit-and-miss; and András Schiff's "Contrasts" series managed to sell a lot of dangerously recent music to his devoted audience, who are not by nature avant-gardists.

Only the London Sinfonietta, that band of dedicated modernists, has failed to strike lucky as often as it deserves. For all their canny programming (their retrospective sweep through past commissions, has been thoroughly impressive) and reliably brilliant playing, the Queen Elizabeth Hall is frequently under-filled for them — audiences are enthusiastic, but not numerous.

It might be the recession; but the most striking thing about public music in London has been how very many people do keep crowding into the South Bank halls, the Barbican, the Wigmore, not to mention the opera houses. Music is a solace, of course — but compared with New York or Paris or Vienna we would seem to be wildly over-supplied with it. Yet, apparently, we are not.

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## Recital/Max Loppert

## Isabelle Vernet

The musical year begins well when London's leading recital hall plays host to a debutant singer of rich, strong vocal talent and personality. I first encountered Isabelle Vernet at the 1990 Aix-en-Provence Festival; the following year she gained a host of British admirers during the Cardiff "Singer of the World" Competition (of which she reached the finals); last year she sang at the Edinburgh Festival and at the Proms.

On Monday, she came to the Wigmore Hall to offer her first London song recital: the most searching test, and one passed with honour, if not flying colours. The young French soprano, pupil of Régine Crespin, has a voice of striking warmth and individual colour.

She approaches the characterisation of each song with winning directness; she communicates her responses with appealing candour; she displays uncommon freshness in the act of singing.

Miss Vernet had composed a programme — Fauré, Poulenc, Hahn, Duparc, Satie, Ravel and Manuel Rosenthal — entirely in her native language. In it she showed a remarkable ability to convey intimacy without ever slipping into the preciousness and arty miniaturisation that are the bane of French song performance. (Her account of Fauré's "En sourdine" attempted, indeed, a risky full-bloodedness of emotional identification.)

The influence of her great and much-loved teacher is obvious in certain inflections of word-utterance, but it is an entirely positive influence, and therefore hardly to be regretted.

In comic mode Miss Vernet sparkles; this likewise has benefited from the adoption of Crespin's elegant wit at its model.

What at present she seems to lack is absolute security of technique: cleanliness of line, freedom from breathy impurity in the tone. Too often, she sang

— with vitality and quick-spirited address — words rather than phrases; too often, little bulges and bumps tended to get in the way of that unforced legato steadiness which should form the basis of Fauré and Duparc interpretation. There are not so many young French sopranos of this calibre before the public that one can afford to be sniffy of Miss Vernet's abundant gifts. Equally, one prays that those gifts will be developed and refined in the ways they so plainly require.

Music in 1992/David Murray

## Two cheers for the Wigmore Hall

First, the praises of the renewed Wigmore Hall must be sung. Music-lovers have missed the place sorely since July last year. The Purcell Room, though recently much improved, remains a second-best London venue for solo recitals, chamber music and song (roughly equal with St John's, Smith Square, which has different virtues and drawbacks).

We never doubted Bill Lyne's word that the Hall itself would be left sacrosanct — just cleaned, and freshly re-pointed. The complementary pleasure is the new café-bar-restaurant downstairs, handsomely designed and comfortable (excellent caterers, too). No Wigmore regular will think that a "mere" luxury, remembering the Dame-aeque scenes in the old foyer whenever the house was sold out. There is room, however, for a seasonal quibble: on the new marketing policy, very few Bob Cratchits will get into any of the main concourses.

This is because seat-booking is now locked into an elaborate scheme of priorities. Should there be an artist or a programme that you particularly want to hear, just being quick off the mark will not be enough — for a large part of this small hall is reserved, months in advance, for people who have the time and the money to commit themselves to a whole series of concerts. Though one can recognise the commercial sense in that, it is hard on anyone whose time and/or money need careful husbanding.

With the new glamour of the place, I foresee the "House Full" sign going up more often than ever, and thrifter music-lovers all but excluded. A thought which the management might consider for future seasons: what about persuading the most popular artists to

musical based on the film of the same name, in which a freshman comedy writer chaperones a carousing film star through a live television performance (Vivian Beaumont Theater, 150 West 55th St, 239 6200)

● Someone Who'll Watch Over Me: American premiere of Frank McGuinness's drama about three western hostesses in Belvoir (Booth Theatre, 222 West 45th St, 239 6200)

● The Last Yankee: Arthur Miller's comic drama about two couples who meet in a mental hospital and try to make their marriages work (City Center Stage II, 131 West 55th St, between Sixth and Seventh Avenues, 581 1212)

● The Sisters Rosensweig: Wendy Wasserstein's new play about three American Jewish sisters who meet in London (Mitzi E Newhouse Theater, 150 West 55th St, 239 6200)

● Born to Rumba: a musical about sex, sin, sacrifice and self-deception in a pre-Castro Havana nightclub (Duo Theater, 62 East 4th St, 588 4320)

● The Favourite Year: a new

## THEATRE

Vredenburg 20.15 Ravel and Messiaen chamber music concert. Sat: Netherlands Radio Philharmonic Orchestra in an all-American programme, Sun afternoon: Jac van Steen

conducts National Youth Orchestra in works by Stravinsky, Tchaikovsky and Shostakovich.

Sun evening: Chris Barber Jazz and Blues Band. Next Tues:

Prazak Quartet (314544)

● My Favourite Year: a new

opera by

● The Favourite

# Seducer eyes a double prize

Paul Betts on  
Boeing's  
approach to  
Airbus partners

Industries, and Mitsubishi Heavy Industries - to become risk sharing partners in a super jumbo project.

"The design and development of this giant aircraft represents the next big challenge in commercial aviation," said Mr Adam Brown, the Airbus director of planning. The demand for such an aircraft will come from the fast-growing Asia-Pacific air transport market, according to Mr Brown, making it all the more attractive for Japanese and other Asian manufacturers to participate in the studies and development of a super jumbo," said an executive of one Airbus partner.

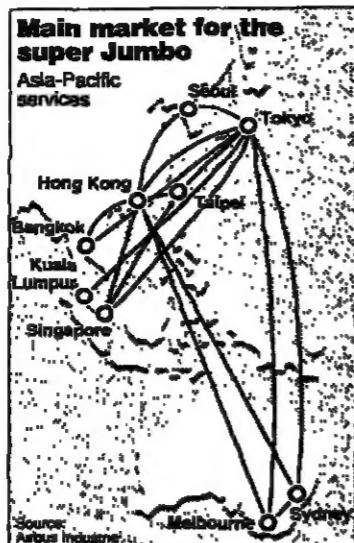
Boeing is clearly trying to seduce some of the Airbus partners with strong north American aspirations in an effort to destabilise the consortium which has now become its main competitor," said an executive of one Airbus partner.

Mr John Hayhurst, vice-president of large aircraft development at Boeing, said the Seattle company had initiated discussions with Dasa over the super jumbo last year. Boeing is also discussing future supersonic aircraft development with the German company, part of the Daimler-Benz group, and has already agreed to exchange some engineers with Dasa.

Mr Jean Pierson, the Airbus chief executive, is expected to warn his partners today, during his traditional new year presentation of the consortium's prospects, of the risks of undermining Airbus at a particularly delicate stage in its evolution.

Over the past 20 years, Airbus has developed a broad family of aircraft, has captured 26 per cent of the world market, and is now starting to make inroads in the big long-distance airliner market, traditionally dominated by the Boeing 747, with its new A300/A340 wide-body jets which will be delivered to their first airline customers later this year. But if some of the Airbus partners are tempted into joint development projects with Boeing, it could seriously undermine Airbus' own longer-term aircraft development projects.

Airbus, like Boeing, has also been studying the development of a 600-seat jumbo. It has already approached the big three Japanese aerospace manufacturers - Kawasaki Heavy Industries, Fuji Heavy



Source: Airbus Industries

craft could be flying in regular airline service early next century.

The problem for Airbus is not only that it is having to adapt to the recession in the airline market, scaling back production and rescheduling aircraft deliveries of financially strapped airline and leasing company customers. It is also contending with the conflicting ambitions of its partner companies and their national governments.

The current system on which the consortium is based - a French

partnership called "Groupement d'Intérêt Economique" (GIE) - has also made it more difficult for Airbus to control its own future as all strategic decisions must first be approved by a supervisory board of representatives of the four partner companies. Plans to transform Airbus into a public limited company have been put on ice. But the latest strategic manoeuvres in the industry could now renew the impetus for such change.

Boeing's move is not the first time US manufacturers have sought to unsettle European efforts to establish a strong commercial aerospace industry. Since the 1950s, US companies have regularly offered to co-operate with European manufacturers whenever the Europeans have sought to develop a new aircraft product.

When in the 1960s Sud-Aviation, now part of the French Aérospatiale group, was considering developing the Caravelle, McDonnell Douglas discussed co-operation but went on to develop its own, much more successful DC-9 jet.

When Airbus was planning to develop a shorter version of its A300 widebody jet in the 1970s, Boeing tried to persuade British Aerospace to co-operate in developing its 737 twin-engine airliner.

Like Airbus, Boeing is not in a position to develop on its own a new double-decker super jumbo aircraft at a cost of \$10bn or more. The US manufacturer is currently in the process of developing a new wide-body aircraft, the 777, and is also addressing the issue of renewing other products in its range. These include the smaller 737 narrowbody jet which competes against the newer Airbus A320.

Boeing has relied on the big three Japanese manufacturers as important partners on projects such as the 777 and the 767. But Boeing which has also discussed Japanese participation in its super jumbo feasibility studies, has been reluctant to give the Japanese companies an equity or profit sharing role in its programmes. Boeing has clearly been unhappy over Airbus attempts to forge a close relationship with the Japanese manufacturers.

Boeing's Mr Hayhurst believes there will be room for only one super jumbo programme. By attempting to secure the support of both Dasa and BAE, two companies keen on expanding their presence in the US, Boeing is seeking to steal a march on its European rival.

It has timed its move carefully and cunningly, taking advantage of a moment when moves towards greater European political and economic unity are under strain and the European aerospace industry is undergoing a new restructuring phase. The fact that two of the four Airbus partners are even considering collaboration with Boeing is a sign that the Airbus partnership may be starting to waver.

In the High Court of Justice



Edward Mortimer

# What we should have done

Western governments must learn from their failures in Yugoslavia to prevent similar tragedies elsewhere



Everyone must be hoping 1993 will be less of an *annus horribilis* than 1992. But in terms of war and destruction in eastern Europe it could well be worse, unless western governments drastically improve their performance. To help them, I have drawn up a list of actions by which they might have averted successive tragedies in Yugoslavia, had they taken them at the right time.

• Early 1991

The EC could have informed all parties that (a) it would give no further assistance to Yugoslavia until the six republics had all agreed on a new democratic constitution (presumably a confederal one); and (b) it would not recognise or assist any republic that unilaterally seceded. (But most western European leaders were not thinking about Yugoslavia then. They were preoccupied with the Gulf war.)

• June-July 1991

When the Yugoslav People's Army (JNA) began military operations against Slovenia, the EC could have responded by according immediate diplomatic recognition to that republic, while warning the Croatian government it could only expect the same support if it reached a power-sharing agreement with the Serb minority.

• Autumn 1991

The EC and the international community as a whole should have responded much more firmly to JNA and Serb attacks on Croatia, notably by imposing an oil embargo and using naval power to stop the bombardment of Dubrovnik and other coastal towns.

• January 1992

The Twelve should have withheld recognition of Croatia until the conditions set the previous month on constitutional freedoms and minority rights were fully satisfied. They should not have called for a referendum in Bosnia-Herzegovina, but should have made it clear they would recognise that republic as independent only when it had a constitution agreed between the elected leaders of all three communities. Similarly, they should not have quibbled about the name of Macedonia, but made recognition of it conditional on a power-sharing agreement between its Slav and Albanian communities.

• Spring-summer 1992

Having

recognised Bosnia-Herzegovina as an independent state and admitted it to the UN, other states should have come to its assistance. They were not obliged to intervene directly in the Bosnian civil war, but the UN Security Council could have ordered Serbia, Montenegro

and Croatia to stay out of it. Those three republics could have been told to take effective steps, under UN supervision, to prevent armed men, weapons or strategic supplies from going into Bosnia; and if they refused could have been subjected to serious economic sanctions, enforced strictly from the start, on land, sea and river. More should have been done, and sooner, to help Mr Milan Panic and other pro-peace politicians get their message across to the Serbian electorate.

Alternatively, if western powers were unable or unwilling to protect Bosnia from external interference, at very least they should have allowed the government they had recognised, and the Moslem community from which it drew its main support, to defend themselves against aggressors who were already heavily armed and extremely ruthless.

• Summer-autumn 1992

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## FINANCIAL TIMES

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Wednesday January 6 1993

## Airbus hits crosswinds

**THE REVELATION** that Boeing is in talks with half of the Airbus consortium about developing a super-jumbo airliner should make the governments of Europe sit up and take notice. Airbus is the EC's most successful example of state-sponsored industrial planning. The Boeing deal could threaten its ultimate dissolution. It would also raise questions of competition on a global scale, since the proposed new consortium could end up as a monopoly supplier to the top end of the world market.

The deal might be blocked by the competition authorities on either side of the Atlantic, since US or EC airframes would have a reduced choice of supplier. But it is conceivable that a product with development costs of \$10bn is a natural monopoly, on the grounds that the market is not big enough to support duplication of effort. Indeed, perhaps only a transatlantic consortium of the type proposed could undertake it. If so, to block the deal would be to deny the market the product. It might thus be sensible to allow the consortium to proceed and submit it to some kind of global regulation.

The separate question then arises of why such a consortium should not involve Airbus as a whole, rather than only two of its members. It is perhaps too early to rule that out. If Boeing secures the agreement of the German and British partners, there will be considerable pressure on the French and Spanish partners to fall into line. This would have the effect of introducing US influence into a showcase EC project. But if Air-

bus's partners are already breaking ranks, the alternative might be the ultimate demise of almost the only serious competitor Boeing faces on the world stage.

But other steps are needed as well. The apparent willingness of the British and German partners to consider throwing their lot in with Boeing shows how urgent it is that Airbus's shaky structure should be strengthened. In particular, it is high time that Airbus moved forward to the status of a conventional public company. The French government, which is a partner through its ownership of Aerospatiale, might not relish its new status as a mere minority shareholder. But to the extent that Airbus is an irrational structure, it is the fault of governments. It is the job of governments to sort it out.

Whether Airbus deserves nurturing as a beacon of EC industrial policy is a more debatable question. The EC is not alone in identifying aerospace as one of the key industrial growth areas of the future. Ultimately, though, it is no more sensible to lose money in a growing market than in a declining one. Airbus has been a huge drain on public funds for years, and its finances remain opaque. If it is to serve as an example of industrial policy, the minimum requirement is that it should make the kind of profits appropriate to a public company. Not the least argument for a conventional corporate structure is that taxpayers would be provided with published accounts to help them judge that for themselves.

## Franc besieged

**THE NEW** year begins where the old one left off, with a tug of war over the French franc. On one side are investors increasingly doubtful about the ability of any French government to sustain interest rates at current levels. On the other side is the French political establishment, aided at least rhetorically by the German.

As the pull from the markets has increased, so has the need to pull still more strongly on the other side. Yesterday, therefore, the Banque de France temporarily replaced its five-to-10 day lending at an interest rate of 10 per cent by an overnight rate of 12 per cent. More significantly, the Bundesbank and the Banque de France said that they "will pursue their close co-operation in order to ensure the proper functioning of the ERM", this being an apparently stronger statement than the one released last September. As important was the commitment by Mr Michel Sapin, the finance minister, to an independent Banque de France, which creates a consensus on this policy among the respectable French parties.

The question is whether the authorities have done enough.

Interest rate increases are not particularly effective even in a country that is able to shield the bulk of borrowers from the effects of higher rates in the money markets. When the problem created by the exchange rate link is excessively high interest rates, any battle won by still higher rates would, think the markets, not be

worth winning. But by thinking this, investors ensure it is true. The Bundesbank's commitment is far more important. At the limit the Bundesbank can guarantee the exchange rate, though that would threaten domestic monetary control. Whether it would go that far is at least dubious. But the possibility that it might will give people who are selling the French franc short pause for thought.

Commitment to an independent central bank increases the credibility of the current policy, by making it easier to believe that the French authorities will keep interest rates up for longer. But it also makes the alternatives more palatable. Should the franc be forced to float, for example, central bank independence would increase the likelihood of its remaining strong. An independent Banque de France would also increase the chance of German acceptance of early monetary union as an alternative to disarray.

This then is a good try by the Franco-German authorities. But it will not be enough on its own to ensure the present parity. What is needed for this is confidence that French monetary policy will soon be eased. No statement, certainly no statement by the French authorities, can create such confidence. But they can do what they can to win the present tug-of-war and have made the fall-back positions more attractive as well.

## Brazil's third way

**BRAZIL** HAD a horrible 1992. It lost a president on corruption charges and perhaps its position as the world's ninth largest economy to China. It suffered zero growth, annual inflation of 1,200 per cent, three-digit real interest rates, and a budget deficit equal to two-thirds of economic output.

President Itamar Franco, who took over three months ago from the deposed Fernando Collor, wants to make job creation a priority and to attack poverty through a sharp increase in the minimum wage. Officials talk of boosting government spending on infrastructure, health and education.

There is no doubt the importance of rebuilding infrastructure, improving public services and alleviating poverty in Brazil. The problem is that a government without financial resources cannot begin to address these issues.

This is why, although he may not realise it, fiscal reform should be Mr Franco's priority. Only through such reform will the budget deficit be closed, inflation subdued, interest rates lowered and confidence restored. Without it, Mr Franco's plans to better the lot of the poor and restart growth will be lost in an inflationary fog.

Brazil's Congress has a chance at a special session next week to introduce long-overdue fiscal reform. This will not produce a long-term solution, which must await fundamental constitutional changes later this year. If Mr Franco spends the money rather

than closing the deficit, it will not even offer short-term relief.

Fiscal reform is by no means the answer to all Brazil's problems, but the example of the rest of Latin America should be enough to convince Brazil's politicians that it is a necessary start.

Despite this, there still seems a view in the Brazilian elite that Brazil need not be the lesson of its neighbours, which have pursued freer, more open markets and balanced budgets, and should seek a "third way" to solve its economic woes. But even a third way would require the country to generate growth through efficient investment. That would require a taming of inflation, and a curbing of the budget deficit. In other words, there is no escape from the central, tough decision.

Tough decisions are hard in Brazil's diffuse political system. The 1988 constitution, fashioned as a reaction to 21 years of military rule, so surrounds the government with checks and balances that only in unusual circumstances can it rule effectively. Mr Franco had such a rare opportunity when he took office, enjoying huge support in Congress and in the population. It is to be hoped that he has not already missed it.

It is often said that the reason that Brazil has never tackled its economic malaise is because, unlike in neighbouring countries, its problems have never got bad enough. There is an unpleasant risk that 1993 will be the year in which this state of affairs changes.

**I**n the biggest roll of the dice in its history Ford today unveils a range of large family cars, the Mondeo, which is destined to determine its fortunes in Europe and north America during the 1990s.

The gamble comes with a price tag of about \$600, as Ford seeks to demonstrate that, for the first time, it is capable of developing a range which can be both manufactured and sold in the two continents.

The six-year Mondeo programme, code-named CDW27 since its conception in the mid-1980s, is the most ambitious and costly programme undertaken by the US vehicle maker. It marks a radical break with Ford tradition.

The Fiestas, Escorts, Sierras and Granadas/Scorpios sold in Europe have little, if anything, in common with the Ford Escorts, Tempos, Tauri and Crown Victorias sold in North America. Traditionally, the north American and European operations of the world's second-largest vehicle maker have operated as independent fiefdoms, guarding the right to design, develop and manufacture for their markets.

Below the top management level there has been an ingrained scepticism and mistrust towards product ideas emanating from the other continent. The Mondeo is supposed to break the mould.

For Ford of Europe the launch comes as the company battles against two years of heavy losses and declining market share. It is cutting more than 10,000 jobs or 11 per cent of its workforce across its European operations. Largely developed at Ford's European R&D centre in Germany and in the UK, the Mondeo is set to replace the Sierra in Europe, where it goes on sale in March, and the Ford Tempo/Mercury Topaz in North America, where it will be launched in 1994.

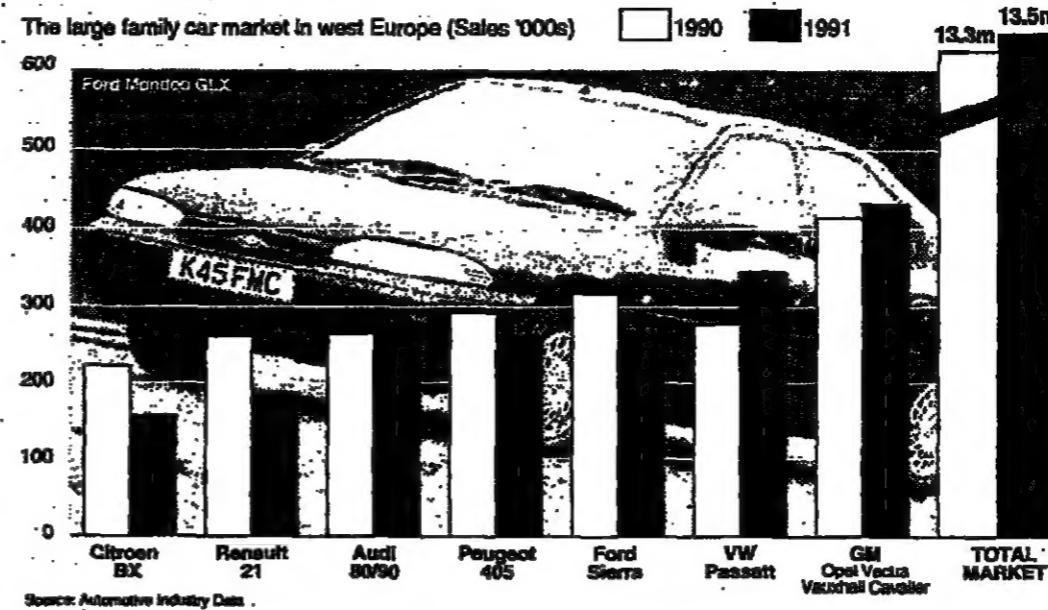
Sales of the 11-year-old Sierra have been falling in the past two years. Ford urgently needs a new product in the large family car market, which accounts for about 20 per cent of the total west European new car market. Competition in the segment is becoming intense, however. The Sierra has been sidelined by more powerful rivals. General Motors' Opel Vectra/Vauxhall Cavalier and Volkswagen's Passat. This is the market targeted by Japanese carmakers for their first European-built cars, the Nissan Primera, Honda Accord and Toyota Carina, now in production in the UK.

For Ford, the significance of the Mondeo project goes well beyond Europe. It has reformed its engineering and manufacturing infrastructure in America and Europe to break down entrenched barriers between the two, as it has set out to develop a mainstream car acceptable in both markets. The Mondeo will be assembled at Ford's Genk

Ford's fortunes are riding on the success of its new family car, launched today, writes Kevin Done

## A model to smash the mould

## Ford: a model for the future



plant in Belgium — volume production started this week — and at Kansas City in the US.

The same family of four-cylinder engines will be made at plants in Bridgend in the UK and at Cologne in Germany for Europe, and at Chihuahua in Mexico for North America. A top-of-the-range aluminium V6 engine will be made at Cleveland, Ohio, for both the US and European-produced cars. Manual transmissions will be made in Europe at Halewood, Merseyside, in the UK and at Cologne, while an electronically controlled four-speed automatic gearbox will be made in the US. After a global search, common component producers have been chosen to supply both the European and North American assembly plants.

Ford's top management has long been tantalised by the holy grail of the so-called world car, and by the savings that should be achieved by developing a product once for both manufacture and sale in different continents. It has tried before to develop a world car, but the Ford Escort launched at the beginning of the 1980s in Europe and north

America ended up with little more in common than the name and the blue Ford oval badge on the bonnet.

Mr Philip Benton, Ford president until he retired at the end of December, was one of the company's most outspoken champions of "global car" development. He claims that the Mondeo is "writing a new chapter" in Ford's world-car story, incorporating many lessons from the troubled Escort programme, where the company set up two distinct product development teams, one on each side of the Atlantic. "When there were opportunities to deviate from the shared engineering plan, both teams made the most of them, protecting their own turf and defending their own ideas about what constituted the 'right' product," says Mr Benton.

For Ford, the Mondeo has developed a global technical communications system to gather critical engineering information and to distribute it to the group's design and manufacturing engineers in a common language. Eventually the network is supposed to unite 20,000 engineers in North and South America, Europe, Australia and the Far East.

Ford claims that the most immediate advantage from a global programme like Mondeo is in direct development and investment costs. "A global company can concentrate its resources where they will be used most efficiently," says Mr Benton. He says there is also an "enormous" potential for improvement in quality, and product options such as engine size can be simplified.

A global car programme also offers greater cost-effectiveness through the worldwide sourcing of components, both from inside Ford and from outside suppliers. Mr Benton adds: "For the Mondeo programme alone, Ford will be spending \$2.5bn a year on components bought from outside suppliers."

According to Mr Albert Caspers, Ford of Europe's director of manufacturing, the share taken by north American suppliers of the European-built Mondeo has jumped to 15 per cent from only 1 per cent to 2 per cent in Ford of Europe's traditional programmes. "We have also brought many European suppliers to North America and some have made joint ventures in the US," he says. "The philosophy was to

develop a part only once from one supplier for the world. This is the first project where we have done this. And we began to source parts up to four years before the first car was due to be produced. That is a radical departure."

Ford estimates that about \$140m worth of components will be exported annually to North America from Europe with about \$260m worth of components coming from North America to Europe as part of the Mondeo programme. Mr Caspers claims that the company has more than halved its traditional number of suppliers to only 200 component makers, supplying about 80 per cent by value of Mondeo parts and systems. "We are also going more than ever before to just-in-time delivery," says Mr Caspers. About 14 suppliers have set up production within a 30km radius of the Genk plant to ensure simultaneous delivery of parts to the assembly line with no stock held in the car plant.

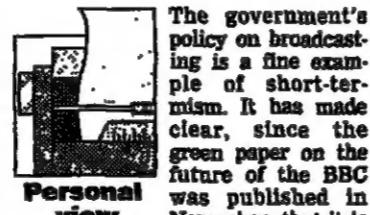
**A**s Ford of Europe seeks to regain profitability, the Mondeo programme also offers significant productivity gains in the assembly process. For the first time at any of its European assembly plants, Ford is moving to three-shift, round-the-clock working at Genk, enabling it to catch up with the precedent set by General Motors at the end of the 1980s. Production capacity for the Mondeo at Genk has been increased to 1,970 a day or 400,000 a year, compared with a maximum of 1,500 a day for the Sierra. The Kansas City plant will initially have a capacity to produce 350,000 a year.

If the Mondeo gamble pays off, Ford will have taken a big step towards closing the gap in cost and efficiency on its Japanese rivals. At six years, the development programme was still too long by the best world standards, but few vehicle projects have been so complex, and Ford has since lowered its target for current projects to four years.

The programme has pioneered significant changes in Ford's engineering organisation. It has introduced new methods of design for easier manufacture, adopted more rigorously simultaneous engineering techniques and formed new long-term R&D relationships with Ford's leading suppliers.

After the Escort fiasco, the company appears to have crossed big hurdles towards building an organisation capable of achieving a world car. The outstanding question is whether world markets and consumer tastes will converge to allow Ford to reap future cost benefits based on the lessons learnt with Mondeo. Ford will need to repeat this trick in other segments of the global car market.

## Short-term view of broadcasting



Personal view

The government's policy on broadcasting is a fine example of short-termism. It has made clear, since the green paper on the future of the BBC

of the BBC's charter is renewed in 1996. Its motive is clearly to avoid the controversy that would result from implementing the decision eventually to replace the licence fee with subscription, announced in the 1988 white paper on broadcasting in the 1990s. It has also shown that it has rejected advertising, the alternative source of finance to subscription, by the terms of the new franchises for the ITV network.

As the government stated in the 1988 white paper, the licence fee will become harder to sustain as new television services proliferate, and as the BBC's share of the market declines. The number of new services will have multiplied by 1996, and still more before the new

charter expires in 2011. Forecasts of the BBC's future share of the market can be little better than guesswork, but we can be sure that its share will fall as more alternatives become available. Collecting the licence fee must become more difficult and more unpopular as fewer viewers watch the BBC; long before 2011, the politicians in power will have to face the need to replace the licence fee.

The case for moving from the licence fee to new sources of finance is not only that the licence fee will become unsustainable but that it represents an inequitable and inefficient method of financing a TV service. It is inequitable because it tries to force viewers to pay for the BBC whether they want to or not, and because it levies the same charge on all viewers, irrespective of their means.

The licence fee is inefficient because it gives viewers no means of influencing the content of the programmes they are shown — a feature that seems to be regarded as a virtue by proponents of the BBC who endow its staff with the ability to supply viewers with programmes

which they do not know that they want but which will improve their lives and society. This seems a vice to those who believe that individuals know best what programmes will most benefit them.

Television can have a strictly educational role, which the government may finance; it can also bring the arts to people who would not otherwise have access to them, and the licence fee

which they do not know that they want but which will improve their lives and society. This seems a vice to those who believe that individuals know best what programmes will most benefit them.

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which they do not know that they want but which will improve their lives and society. This seems a vice to those who believe that individuals know best what programmes will most benefit them.

With the BBC's charter renewed in 1996 should

follow from the recommendations of the Peacock Committee and the policies described in the white paper of 1988: the financial objective should be to replace the licence fee by subscription, but the BBC should also be given greater commercial freedom than envisaged in these documents. The overriding objective, however, should be to make the BBC wholly independent of government, so that it could never be used as a political tool.

**David Sawers**

The author is an economic consultant

## OBSERVER



Fortunately it's a nice, light, easily-dispersed crake

ice-layers — both the public and the city's clocks have been suffering from the current cold snap.

Probably no city in the world has as many clocks; every side of every church spire and every large intersection is so equipped.

Moreover, the city's public transport authority broadcasts the time to all trams and buses at irregular intervals. In the past few days, with temperatures remaining below freezing, some clocks have fared poorly. The minute hand at Fraumünster cathedral, for example, has had a hard time climbing up to the hour. Some two-faced clocks show different times on each side. It is all a bit odd considering

that Zurich winters are often very cold and the Swiss are supposed to be expert clock-makers. Perhaps they should seek help from the Japanese.

## Uneconomical

With lawyers having filled most of the Clinton administration's top economic posts, the hopes of professional economists are now pinned on the crucial second round of cabinet appointments.

## Motor industry to discuss economy and health care with president-elect Clinton in talks on higher fuel tax

By George Graham  
in Washington

**MOTOR INDUSTRY** executives and union leaders are to meet Governor Bill Clinton in Arkansas for talks that are sure to raise speculation that the president-elect may be preparing to reverse his opposition to higher petrol taxes.

Mr Clinton will meet the chief executives of the three major US carmakers, as well as Mr Owen Bieber, president of the United Auto Workers trade union, to discuss economic and motor industry issues, including health care costs and the burden of government regulations.

But Mr Alexander Trotman, head of Ford Motor's worldwide car operations, said his company would also use the meeting to press its case for higher petrol taxes.

The idea of increasing petrol taxes, which are very low by international standards, has gained support in recent months from a surprising coalition of fiscal conservatives, environmentalists, carmakers and international economists.

Mr Paul Tsongas, Mr Clinton's principal rival last year for the Democratic party's presidential nomination, argued for higher petrol taxes as a way of reducing the federal budget deficit.

But Mr Clinton remains reluctant to adopt such a measure, which he says would weigh unduly on the middle class.

Although last month he opened the door for balancing higher petrol taxes against other tax breaks for the middle class, he said he regarded an increase of 15 cents a gallon to be excessive.

Economists at organisations such as the International Monetary Fund and the Organisation for Economic Co-operation and Development have also urged the US to increase the relatively modest federal tax on petrol, while environmentalists believe higher taxes would help discourage wasteful fuel consumption and reduce exhaust pollution.

The car manufacturers are late-comers to the coalition, but their support for higher petrol taxes is contingent on relief from the current Corporate Average Fuel Efficiency rules, which seek to lower petrol consumption by obliging car companies to achieve an average of 27.5 miles per gallon with their range of models.

This obliges them to make small, fuel-efficient cars which their customers have no incentive to buy, because petrol is so cheap – though some foreign producers of higher priced cars, such as Mercedes, simply elect to cut official lending rates.

Together with talk of independence for the Banque de France and a closer bilateral monetary relationship, yesterday's moves have bought a little more time. The two sides will have to continue pulling such tricks out of the hat for several weeks, though, until domestic German conditions warrant a cut in rates. Ultimately that may prove impossible. The Bundesbank would then have to decide whether to cut rates anyway or risk seeing the ERM collapse. Its decision would be easier if Bonn were to act on the budget. This may become a focus of political pressure from European partners anxious for lower rates but aware of the futility of leaning on the Bundesbank directly.

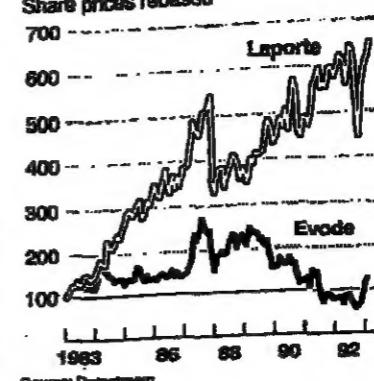
The French equity market was curiously unperturbed by yesterday's rate rise. It may be signalling an expectation that lower French rates will be the outcome whatever happens to the currency. Either the Bundesbank or the franc will soon have to give way. The UK's position above the fray helped sterling rise above DM2.50. That has its negative side. The Treasury has no appetite for lower base rates, but a stronger pound is eroding the monetary relaxation on which 1993 recovery hopes are predicated.

## THE LEX COLUMN

### Franc exchanges

FT-SE Index: 2833.6 (-27.9)

Share prices rebased



Source: Datastream

will be built, albeit late. And BAE's share of the work may rise if other partners reduce their commitments. Negotiations with Taiwan on regional jets continue and seem likely to produce a positive result soon. If the deal is signed it may not bring in as much cash as hoped, but it will at least prove that the management can put out a bad fire. Overall, BAE's problem is high costs, not low revenues, so the broad cost-reduction programme should bear fruit.

The biggest remaining question mark is over the Al Yamamah deal with Saudi Arabia, but that is largely outside the company's control. Airbus production may also slow, while smaller headaches like turboprop aircraft and property remain to be tackled. Yet with some faith that the management has plugged the hole, investors can begin to look towards earnings in 1993 of some £150m. Not much on £10bn of turnover, but the recovery story is beginning to emerge.

## UK equities

One notable feature of the UK equity market since Black Wednesday has been the way second rank stocks have outperformed the FT-SE 100 index. The performance is all the more remarkable given the heavy representation of defensive utilities in the FT-SE 250, in part that reflects the easing of interest rate pressure and hope of domestic economic recovery – both of which benefit smaller stocks more. But there is a market cycle too: maturing bull runs often see investment trickling down to benefit smaller companies. While the trend may be intelligible, it is less certain that it is justified. The domestic recovery will be weak, so that the higher hopes for earnings recoveries may not be fulfilled. Dividend cover is also low and there are plenty of nasty surprises still to work their way through from the recession. On the other hand the gathering US recovery and rising dollar will particularly benefit blue chip stocks. Their balance sheets and dividend cover are also stronger, giving them the better dividend growth prospects.

Inevitably there are some smaller companies which will do well, and the heavily depressed share prices through the recession mean that there will be some substantial rebounds. But the 13 per cent rise in the FT-A Contracting and Construction sector in December smacks of indiscriminate buying, when stock selection is all.

## Ford calls latest model first 'world car'

By Kevin Done, Motor Industry Correspondent, in Detroit

**FORD** unveiled the Mondeo, a large family car, designed to be the US carmaker's first "world car".

The Mondeo, which will be produced in both Europe and North America, has been developed at a cost of around \$6bn in Ford's most ambitious programme so far.

It will replace the Sierra in Europe, where it goes on sale in March, and the Ford Tempo/Mercury Topaz in North America, where it will be launched in the first half of 1994.

The Mondeo is being positioned

in one of the most fiercely contested segments of the European new car market, where it will compete with General Motors' Opel Vectra/Vauxhall Cavalier, the Volkswagen Passat and the Peugeot 405.

This is the segment targeted by Japanese carmakers for their first European-built cars. Nissan, Toyota and Honda are all now producing the Mondeo's competitors at their new UK plants. At the same time, Citroen, the French car maker, is launching its new Xantia range soon, to replace the BX in this segment and, later this year, Renault will also replace its ageing Renault 21. Rover is launching its new

Rover 600 to replace the outdated Montego in the spring.

In Europe the Mondeo will be built at Ford's Genk plant in Belgium, which has a capacity to produce around 440,000 a year.

In an important reform of its labour practices Ford is introducing for the first time in Europe three-shift round-the-clock working on the Mondeo assembly line at Genk. The Mondeo development programme has taken around 5½ years and is the first time that Ford has developed a common, mainstream car for manufacture and sale in Europe and in North America. Most of the development has been carried out by Ford of Europe at its tech-

Peugeot to cut jobs, Page 2  
A model to smash the mould, Page 9

## Bush backs selective force

By Jurik Martin in Washington

US PRESIDENT George Bush yesterday proclaimed his belief in "the selective use of military force for selective purposes" in order to ensure that a new world democratic order was sustained.

But he insisted that it would be a "waste of resources" for the US to assume the role of global policeman. Other nations must contribute militarily and economically whenever "their interests are at stake".

In a farewell address to the cadets of the US Military Academy at West Point, New York, Mr Bush sought to lay out his thoughts on the use of force, which, he said, could serve as "a complement to diplomacy or as a temporary alternative to it".

He cited the Gulf war and the current operation in Somalia as two examples of this use. Humanitarian concerns, as in Somalia, meant "we should not stand by when the modest use of force can make an immediate difference".

But he argued that any decision not to use force could also be valid. In former Yugoslavia, for example, "up to now it has not been clear that the use of limited amounts of force would have had the desired effects given the complexities of that situation". He warned, however, that circumstances in the Balkans could change.

Mr Bush cautioned against drawing up too rigid a set of rules whereby international military intervention might be determined. Instead he preferred "principles" and "guidelines", though he offered no details as to what these might contain.

He added that ideally nations should use force "in concert" but should agree on such deployments, while desirable, should not be an absolute "prerequisite".



A US Marine MP removes one of three Somali youths caught taking food from relief supplies stored at the port in Mogadishu

## Boeing in talks on super jumbo airliner

Continued from Page 1

already co-operate with Boeing on the 777 and 767 widebody programmes but were approached by Airbus to consider joining it in the development of a large capacity airliner.

Boeing started studying the development of a super jumbo 18 months ago. Mr Hayhurst said preliminary studies suggested room did not exist for more than one viable super jumbo project.

Rolls-Royce, the UK aero-engine maker, said last night it was in talks with both Boeing and Airbus about powering future 550 to 600 seat aircraft.

The two big US aero-engine manufacturers, General Electric

and Pratt & Whitney, have also been studying new heavy thrust engines for powering super jumbos.

By attempting to lure Airbus partners in the joint development of a super jumbo, Boeing is seeking to consolidate its dominant position in the large aircraft market.

"We want to maintain our position in the international airplane market," said Mr Philip Condit, Boeing's president. "We'll take whatever actions necessary to do that, whether that means making major investments in research and development, or looking at possible international alliances."

Boeing has a 55 to 60 per cent

share of the world airliner market but Airbus has emerged as its main competitor, by gaining 26 per cent of the market during the past 20 years.

Deutsche Aerospace and BAE have shown growing interest in establishing stronger ties with the US industry.

Aerospatiale, the French state-owned aerospace group with a 37.9 per cent stake in Airbus, said it had not had talks with Boeing over a new large aircraft.

However, it indicated it was interested in taking part in any industry-wide feasibility study to develop a super jumbo. The other partner in Airbus is Casa de Spain with a 4.2 per cent stake.

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## World Weather

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Caracas

Copenhagen

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Dubrovnik

Faro

Florence

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Genoa

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Istanbul

London

Madrid

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Munich

Nicosia

Paris

Rome

Stockholm

Tel Aviv

Turin

Vilnius

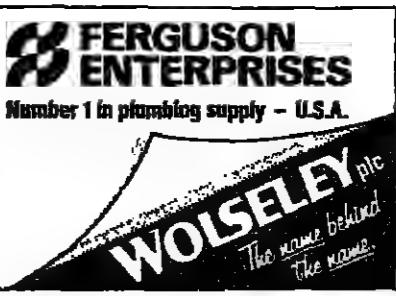
Vienna



# FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday January 6 1993

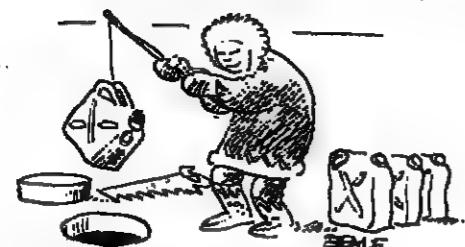


## INSIDE

### Complaint against German bank ruling

Germany's public sector banks are getting "free" capital, giving them competitive advantages, the association of private sector German banks said yesterday. The complaint follows the German banking authorities' decision to allow Westdeutsche Landesbank and other public sector banks to consolidate their housing finance subsidiaries. Page 12

### Oil beneath the frozen north



Canada's vast Athabasca tar sands have produced their billionth barrel of crude oil. A further 200bn barrels, more than the reserves of Saudi Arabia and its neighbours combined, are recoverable using present extraction techniques. Estimates of total reserves run as high as a thousand billion barrels. Page 16

### Bovespa falls back at the end

**Brazil**  
Bovespa index in 5 terms

Oct Nov Dec 1992  
Source: São Paulo Stock Exchange

### Soap opera over Astra stake

Astra International, Indonesia's second largest company, has for two months been the subject of a true-life corporate soap-opera. The battle for a stake in the company that dominates the automotive sector has undermined investor confidence in the country, raised the cost of offshore borrowing for Indonesian companies and damaged the government's reputation for effective crisis management. Page 13

### Renong to sell media interests

Malaysia's Renong group, the conglomerate controlled by the country's main political party, has announced plans to sell most of its newspaper and TV interests. Page 13

### Accounting crackdown

It is now mandatory for UK companies using the "true and fair" override in the 1985 Companies Act, which exempts them from the law's required format, to state this clearly in the accounting policies note. Page 15

### Insurer cuts policy payouts

Norwich Union, the insurance group, yesterday announced cuts of 7.2 per cent in its payouts on short-term with-profits policies, the second year in succession that NU has cut bonuses. Page 15

### Market Statistics

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Wassall	15	Wassall	12
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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Mannes	36	BC	851 + 24
Colgate-Palmolive	36	DB	851 + 24
Continental-Benz	546.5 +	115	275 + 15
Deutsche Werke	265 +	9	202 + 52
Krauss	423 +	7	541 + 23
Volkswagen	251.9 +	9.4	481 + 10
Pfaltz	361 -	9.4	424 - 12
Lathec	7	Euro 1000	750 - 35
Wasser	23	Euro 1000	750 - 35
Wasser	85.1 +	Engie	324 + 22
Siemens	34.5 +	Elf Atochem	467 + 82
Siemens	34.5 +	Elf Atochem	266 + 19
Philips	25.9 -	Elf Atochem	266 + 19
Chubb	85.3 -	Elf Atochem	266 + 19
Cent Corp	25.4 -	Talisco Bank	315 - 24
General Re	113.2 -	Talisco Bank	258 - 20
Philip Morris	74.4 -	TDF	207 - 10
New York prices at 1220.			
LONDON (Pence)			
Mannes	76 +	Powell Duthry	484 + 18
Air Liquide	76 +	Seesol Eng	112 + 7
Bay (AG)	326 +	Trinity Ind	345 + 14
Continental	164 +	Philips	8 - 8
Colgate-Palmolive	11.1 +	Alcatel-Lucent	628 - 17
Dow	274 +	Elf Atochem	764 - 35
Elf Atochem	365.2 +	Gesca	492 - 20
Fluor	165 +	Gesca	492 - 20
Heaton	320 +	Laporte	523 - 20
Marie Spender	333 +	Pendragon	247 - 11
McDonald's	272 +	Scott & Hines	455 - 14
Miller Foods	95 +	Wassall	207 - 10

## Foreign acquisitions in Japan double

By Robert Thomson in Tokyo

Increased from 18 to 43 last year and is on a steady upward trend.

Meanwhile, Yamaichi said there were 477 Japanese mergers and acquisitions of foreign companies last year, down 22 per cent on 1991, and down 44 per cent in total value to Y500bn (US\$1.8bn). The broker said activity was restricted by a higher cost of capital at home and by the international recession, which weakened companies' desire to expand.

The value of foreign acquisitions in Japan rose to Y22bn from

Y35bn, according to the Peat Marwick survey, which found that 50 per cent of the 43 deals were acquisitions of distributors or of existing joint venture partners.

Mr Thomas Lynch, senior manager of Peat Marwick's corporate finance division, said most of the acquisitions were strategic moves by foreign companies looking to improve their penetration of the Japanese market.

"We haven't seen any really big acquisitions yet by foreign

companies in Japan, but you might see that in the future," Mr Lynch said.

Of the 43 deals, five were of loss-making Japanese companies, while 14 were acquisitions of distributors, and 12 involved taking over a Japanese joint venture partner's interests. Ten of the investments were significant minority stakes in Japanese companies.

US companies accounted for 21 of the transactions, followed by German companies, five cases,

Swiss companies, four cases, and UK companies, three cases, with the remainder other European or Asian-based companies. Eight were in the pharmaceuticals industry, seven in the chemical and industrial machinery sectors and five in the computer industry.

A separate survey by Daiwa Securities, another Japanese broker, found 228 cases of Japanese companies acquiring other Japanese companies last year, one down on a year earlier.

By Richard Waters in London

PENNZOIL, the Houston-based oil company, is using part of a controversial share stake it built up in rival oil group Chevron more than three years ago to help raise \$350m.

In an unusual convertible issue being launched simultaneously in the US and the London-based euromarkets, the company is selling bonds convertible into around 3.6m shares in Chevron. This represents just over 1 per cent of Chevron's ordinary share capital.

Pennzoil paid \$2.2bn for nearly 9 per cent of Chevron in December 1989, prompting a fierce battle between the two oil companies. It agreed last October to reduce its stake to just over 5 per cent, or 17.2m shares, swapping the other part of its holding for some of Chevron's US oil and gas reserves.

The deal also marked the end of a protracted legal dispute between the two. Chevron had claimed that Pennzoil illegally disguised its intention to gain partial control over it.

It remained unclear yesterday whether the convertible bond issue marked the beginning of a move by Pennzoil to dispose of its entire Chevron stake.

Although the bank's profits have tumbled in recent years, it is still well capitalised, with a 10.2 per cent capital ratio under the BIS guidelines.

Mr Hans Kaufmann, head of Swiss research at Bank Julius Baer in Zurich, estimates that a streamlined Volksbank could make annual profits of up to SF300m.

Analysts have been intrigued for months by a sudden surge in trading in Volksbank shares that took place in the early autumn, when the price bounced back from a low of SF75.10 in early September to more than SF277.00 by the end of October.

On October 28, the bank announced it would convert its capital structure from that of a co-operative, with one vote per shareholder regardless of the size of his holding, to a joint stock company. Terms of the conversion, due to be approved by shareholders in April, have not yet been revealed.

Analysts recall that Crédit Suisse won its hostile bid for Bank Leu two years ago after secretly accumulating a large share stake. There are still no laws in Switzerland requiring potential bidders to reveal their holdings once they have gone over a certain level.

The terms, which will be finalised early next week, were generally thought attractive yesterday, and the bonds were quoted at nearly a point above their issue price in the grey market in London late in the day.

The joint lead managers to the issue, Lehman Brothers and Lazard, hope to sell \$225m of the bonds in the US and \$125m internationally, though these amounts may be varied depending on demand.

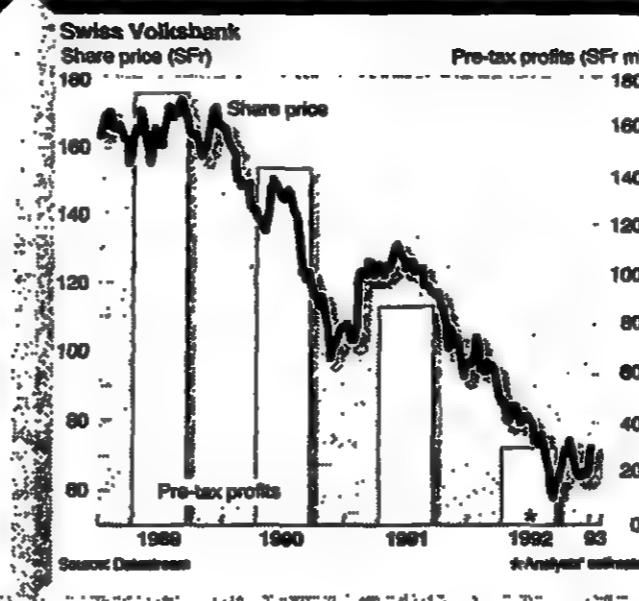
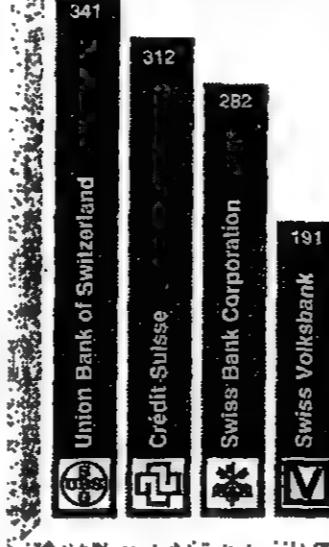
The size of the issue makes it one of the largest equity-linked deals in the international market for some time.

Ian Rodger reports on the implications of a possible takeover of Swiss Volksbank

## Timely opportunity to prune excess branches

By Ian Rodger in London

### Switzerland's big banks



tic customers, especially small and medium Swiss companies hit by the recession.

Swiss banking leaders have thus become even more confident in predicting a big shakeout among the country's 600-odd banks. Mr Robert Studer, chief executive of Union Bank of Switzerland (UBS), the country's largest, said last March that he could see 100 of them disappearing in the next decade. Other analysts talk of 20,000 of the industry's 150,000 jobs being lost in the next few years.

The shakeout is already well under way. Crédit Suisse snapped up Banque Leu, the country's fifth largest bank, after a hostile bid in late 1990. Swiss Bank Corporation (SBC), the second largest, has seen its few fortunes decline in the past few years because of its excessive dependence on domes-

tic customers, especially small and medium Swiss companies hit by the recession.

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## INTERNATIONAL CAPITAL MARKETS

## Japanese brokers prepare to move into banking

By Brian Bollen

NEW-ISSUE fever broke out in the international bond markets yesterday. Some bankers expressed bewilderment about whether investor demand will

## INTERNATIONAL BONDS

match the flow of issues, particularly with large transactions also coming soon from the World Bank and the Province of Ontario. "It's the new-issue shop going mad again, just because it's the start of the year," said CSFB.

Other bankers agreed that the spread on the \$150m seven-year issue for IntelSat, the international satellite network, was right, but that while the credit appealed to them, IntelSat's paper tends to be held to maturity by institutional investors rather than traded.

CSFB said it was premature to comment on rumours that Nordic Investment Bank was looking to do a \$500m five-year issue through it as lead manager.

The number of collared floating rate note issues is already giving cause for concern. While acknowledging the appeal of the interest rate floor these offer to investors, some bankers said that with eight issues totalling \$1.1bn in the first two working days of the year, there may be too much product in the market for the moment.

The \$300m three-year issue from Toyota, along with Ford Credit Australia, one of only

two pure corporate borrowers so far this year, sold to both institutional and retail investors on its name recognition and benefited from a dearth of quality paper at the shorter end, said CSFB.

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A number of borrowers are considering tapping the Canadian dollar market, say bankers, for a combination of traditional reasons.

The currency is currently around its historical low point against the US dollar, leaving room for possible currency appreciation, and investors are attracted by the yield pick up over the US dollar of around 120 to 130 basis points.

In the swaps market, spreads are historically high, offering some of the best opportunities around to achieve sub-Libor funding.

The short burst of activity is not necessarily matched by investor demand, however, and

banks are wary of repeating last year's oversupply when there were some \$30bn of new issues in January.

The volume of redemptions is unlikely to provide large-scale support for new issues until March, says Wood Gundu, when the bulk of the first quarter's \$3.4bn or so of redemptions are due to take place.

Nordic Investment Bank's \$150m five-year issue went reasonably well, said lead manager Daiwa Europe, although it will take some time to sell.

NIB is competing for attention with Credit Local's \$800m three-year issue, which was thought to be suffering because of its size and because Credit Local is perceived as having been a touch too active as a borrower in the various markets.

In the D-Mark sector, the Republic of Finland's DM2bn issue was priced in the middle of the indicated range, to yield 88 basis points over comparable US Treasuries.

Dresdner Bank, the lead manager, said the yield spread

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Peninsular Co.(as Trustee Motor Credit Corp.	350	(a)	100	Jan. 1993	1 1/2-1 1/4%	Lehman Brothers
Bank of America, Inc./Bank of America	300	5.375	101.225	Jan. 2003	50/250p	CSFB, Kidder, Peabody Int.
1993/94	250	(b)	100	Feb. 1993	50/250p	Deutsche Bank
1993/94	150	6.75	100.865	Jan. 2000	12/15/15/20%	CSFB
Intelsat(ad)	100	(c)	100	Jan. 2003	50/250p	Merrill Lynch Int.
Bank of America, Inc./Bank of America	100	6.75	100	Feb. 2003	50/250p	Merrill Lynch Int.
Export Development Corp.(as						
D-MARKS	2bn	7.5	102.4	Jan. 2000	2 1/2-2 3/4%	Dresdner Bank
Republic of Finland	500	7.5	103	Feb. 2003	2 1/2-2 1/2%	Deutsche Bank
Deutsche Fin.,Netherlands(g)						
STERLING	200	7.5	98.1	Dec. 1997	1 1/4-1 1/2%	UBS P&D/ SG Warburg
Kingdom of Sweden(h)						
CANADIAN DOLLARS	300	7.5	101.425	Feb. 1998	1 1/2-1 2/3%	Paribas Cap.Mics.
Credit Local de France	150	7.75	101.425	Feb. 1998	1 1/2-1 1/4%	Daiwa Europe
1993/94						
GUILDFORD	800	7	100	Feb. 1999	1 1/5 %	SBC Nederland
Swiss Municipalities	400	7.25	100.5	Feb. 2003	1 1/5 %	ABN Amro Holdings
De Nederlandse Investeringsbank						
AUSTRALIAN DOLLARS	50	8.5	101.7	Feb. 1998	2 1/4 %	Hambros Bank
Ford Credit Australia						
LUXEMBOURG FRANCS	250	7.75	102.2	Jun. 2001	2 1/2 %	Kredietbank Luxembourg
West LB in Luxembourg						

Final terms and non-callable unless stated. (a)Convertible, (b)Floating rate note, (c)Exchangeable into Chevron shares. \$125m Euro tranche, \$225m US tranche; tranches are fungible. Premiums fixed within a week; coupon indicated at 63-77%, share premium at 18-20% and fees at 10-12%. (d)Coupon pays 25bp below 6-month Libor. Minimum coupon 4%. (e)Coupon 5%. (f)Coupon 6%. (g)Coupon 7%. (h)Coupon 8%. (i)Coupon pays 25bp below 6-month Libor. Minimum coupon 5%. (j)Coupon 5%. (k)Coupon 5%. (l)Coupon 5%. (m)Coupon 5%. (n)Coupon 5%. (o)Coupon 5%. (p)Coupon 5%. (q)Coupon 5%. (r)Coupon 5%. (s)Coupon 5%. (t)Coupon 5%. (u)Coupon 5%. (v)Coupon 5%. (w)Coupon 5%. (x)Coupon 5%. (y)Coupon 5%. (z)Coupon 5%. (aa)Coupon 5%. (bb)Coupon 5%. (cc)Coupon 5%. (dd)Coupon 5%. (ee)Coupon 5%. (ff)Coupon 5%. (gg)Coupon 5%. (hh)Coupon 5%. (ii)Coupon 5%. (jj)Coupon 5%. (kk)Coupon 5%. (ll)Coupon 5%. (mm)Coupon 5%. (nn)Coupon 5%. (oo)Coupon 5%. (pp)Coupon 5%. (qq)Coupon 5%. (rr)Coupon 5%. (ss)Coupon 5%. (tt)Coupon 5%. 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## COMPANY NEWS: UK

## Norwich Union announces cuts in bonuses

By John Authors

NORWICH UNION, the mutual insurance group, yesterday announced cuts of 7.2 per cent in its pay-outs on short-term with-profit policies.

This is the second year in succession that NU, traditionally seen as offering a lead to the life insurance industry, has made significant cuts in bonuses.

On the standard industry assumption that policies are started by a 28-year-old man paying £30 per month, pay-outs on 10 year endowments fell from £7,522 to £6,992, a fall of 7.2 per cent. In 1991, this figure would have been £8,241.

NU said that business in 10 year policies was heavy during 1992, and it expects to pay some £100m in maturities for these policies this year, about double the figure for last year. Total maturities are expected to be £150m.

Falls in 25 year endowment pay-outs, most often used as a mortgage repayment vehicle, fell by 5.1 per cent from £50,073 to £53,237. The 10 year self-employed pension plans saw a fall of 7.2 per cent in pay-outs.

Mr Philip Scott, NU's investment manager, said the bonus cuts reflected the company's belief that investment returns and inflation will be lower during the 1990s than they were in the 1980s, and describes the pay-outs achieved between 1988 and 1992 as "excessive".

He also pointed out that current endowment yields, of 13 per cent for 10 year policies and 12.9 per cent for 25 year policies were ahead of inflation.

NU predicts that its with-profits fund will average an annual real return of 7 per cent, and a nominal return of 11 per cent during the 1990s. This compares with figures for 1980-89 of 14 per cent and 21 per cent.

Mr Scott added that the life fund's switch from equities and property into fixed interest securities, which saw its weighting in bonds rise from zero in 1989 to 20 per cent by the end of 1992, had already delivered an investment profit of £100,000.

Three other mutual life offices announced cuts in bonuses.

Using standard assumptions, Friends' Provident cut pay-outs on 25 year policies by 15 per cent, from £62,438 to £61,996, and 10 year pay-outs by 7.5 per cent, from £7,487 to £6,885.

Scottish Life's pay-outs dropped 10.25 per cent from £55,525 to £50,216 for 10 year policies and by 4.9 per cent from £55,496 to £52,282 for 25 year policies.

Clerical Medical cut bonuses, but for technical reasons led to a slight rise in pay-outs for 25 year policies, from £61,283 to £61,419. Its 10 year pay-outs followed the trend.

## US cable group poised to improve offer for TVS

By Raymond Snoddy

A MODEST improvement to the offer for TVS Entertainment, the former ITV company for the south of England, is expected within the next week.

International Family Entertainment, the US cable television company founded by Mr Pat Robertson, the American evangelist, has extended its offer to January 12.

By Monday IFE had received acceptances from 78.4 per cent of ordinary shareholders and

40.6 per cent of preference shareholders.

However, it needs 75 per cent of the preference shares before it can compulsorily buy the rest. Some of the preference shareholders have been unhappy with the terms offered.

Mr Julian Treger of Restructuring Advisers, who represents a number of preference shareholders, said yesterday: "Unless we get a significantly improved offer in cash we are not inclined to accept."

## Control Securities 'encouraged' by debt talks

By Maggie Urry

CONTROL Securities, the property, hotels, brewing and pub group involved in refinancing discussions with its bankers, said yesterday it was encouraged by the progress of the talks.

It hoped to be able to put proposals to shareholders and bondholders in the next few weeks. Meanwhile, the group continues to trade with the support of its banks.

## Disappointing start to Bibby's first quarter

Mr Richard Mansell-Jones, chairman of J Bibby, said that the first quarter of the present year was disappointing but the group as a whole was trading profitably.

Most divisions had experienced more difficult trading than in the comparable period, particularly in the UK and Spain.

The capital equipment division was trading at a loss as the benefit of the actions taken had yet to flow through.

The materials handling division had shown better results helped by a strong performance from North America.

In the year to September 30 pre-tax profits fell 9 per cent to £32.2m on turnover up 14 per cent at £625.2m.

In a circular to holders of its bonds Mr Sydney Robin, chairman, said that the group had produced a business plan involving an orderly disposal programme which it had presented to its banks.

However, finalisation of restructuring plans were unlikely to be ready by the annual meeting to be held on January 22.

Bondholders agreed last October that interest on the bonds should be deferred and the bonds would not be declared in default until January 15. Now they are being asked to approve resolutions at another meeting on January 18 to agree further deferrals until March 1.

The group announced last October that asset write downs had contributed to net losses for the year to end-March of £192.4m. The shares have been suspended since October 1992.

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In the year to September 30 pre-tax profits fell 9 per cent to £32.2m on turnover up 14 per cent at £625.2m.

For the interest period 4 January 1993 to 1 April 1993 the Class C1 notes will bear interest at 7.45625% per annum. Interest payable on 1 April 1993 will amount to £1,777.24 per £100,000 note. The Class C2 notes will bear interest at 7.65625% per annum. Interest payable on 1 April 1993 will amount to £259,137.84 per £14,200,000.

Principal Amount: Agent: Morgan Guaranty Trust Company JPMorgan

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## COMMODITIES AND AGRICULTURE

## Oil prices fall further as Opec oversupply goes on

By David Lascelles,  
Resources Editor

A FURTHER fall in European oil prices yesterday underlined the tenuousness of the Organisation of Petroleum Exporting Countries' hold on the market.

Brent crude for February delivery dropped 22 cents to \$17.75 a barrel. This followed a fall of similar proportions the day before.

In the US, where prices fell sharply on Monday, they were steadier yesterday. In late trading the New York Mercantile Exchange's light crude contract for March delivery was

quoted at \$19.18 a barrel, up 2 cents from Monday's closing level.

Analysts said that the continuing high level of Opec production was undermining market sentiment. Members of the producer cartel are between them producing at 600,000-800,000 barrels a day above the 24.5m b/d ceiling they agreed at their latest meeting in Vienna in November.

In particular, Saudi Arabia is determined to hold on to its market share, in spite of the pressures created by Kuwait's rapid return to full production. The Saudis are reported to

have cut prices for February delivery earlier this week, adding further downward pressure to the market.

Against this background, the unseasonably warm weather prevailing on the US east coast has cut fuel demand. A sharp fall in heating oil prices on Monday was the major factor behind the weakness of the US market. Earlier forecasts of an exceptionally cold winter had encouraged dealers to lay in large stocks.

Although the prospects are strengthening for an economic recovery, traders doubt that these will provide a fillip to

## Canadian tar sands come of age

Synthetic crude has been made competitive by years of gradual improvement of extraction technology, writes Stephen Wisenthal

CANADA'S VAST Athabasca tar sands - where extraction plants last year produced their billionth barrel of crude oil - have come of age, and promise to be an even more important source of energy in the future.

Years of gradual improvement in extraction technology mean that synthetic crude from the tar sands is now competitive with crude from more conventional sources, particularly when exploration costs are included.

"Like the North Sea, the relatively lean price regime we have had over the past eight years has been an incentive to cost reduction," says Mr Campbell Watkins, president of oil consultancy DataMetrics and an adjunct professor of economics at the University of Calgary.

"The tar sands are close to competitive with the North Sea, and the economics have improved and will continue to improve," he says.

When the giant Syncrude complex at Fort McMurray in Alberta was planned and built during the 1970s, it was widely regarded as a very costly white elephant. Now it is seen as a quiet success, reliably producing synthetic crude oil at a cost of just under C\$15 (US\$12) a barrel, while continuing to improve a technology that would justify expansion at oil prices not much above today's.

Both major tar sands plants

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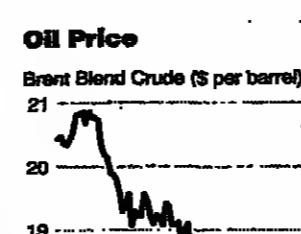
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Both major tar sands plants



Source: Petroleum Argus

prices because of the high level of stocks.

"The market needs colder weather, production cutbacks and cuts in crude runs," said Mr Andrew LeBow, an analyst at E.D. & F. Man in New York. "But it will only get cuts in crude runs."

## Milk Marketing Board to slash head office staff by 60 per cent

By David Blackwell in Oxford

THE MILK Marketing Board is cutting its 560-strong head office staff by 60 per cent as it prepares for the end of its 60-year-old statutory monopoly.

Some time next year, the board, which serves 30,000 dairy farmers in England and Wales, will turn itself into a voluntary co-operative to be known as Milk Marque.

Mr Andrew Dore, chief executive of the MMB, told the Oxford farming conference that Milk Marque would be starting out with zero market share. The decision to cut jobs had been taken reluctantly, he said, but "we mean business".

For dairy farmers the demise of the MMB would overshadow all other farming upheavals including reform of the European Community's common agricultural policy and the

negotiations on the General Agreement on Tariffs and Trade.

But the reform was inevitable because of changes in both the political climate and in the milk market, Mr Dore suggested. He pointed out that doorstep milk sales were falling 8 per cent a year, while supermarket sales were rising by 20 per cent.

"The trend is very clear," he said.

Milk Marque would embrace the free market wholeheartedly - any farmer would be able to supply any buyer and any buyer could source milk from any farm.

Total annual turnover would be about £25bn a year, which might appear huge by said, but compared with £19bn for Nestle and was roughly equivalent to Unigate's. Such a turnover was needed when four dairy

companies were buying two-thirds of the milk in England and Wales, Mr Dore added.

It would give Milk Marque the necessary muscle to compete in the "premier league" of the EC, with its 350m customers.

The pressure brought by the UK's largest retailers on farmers and growers has been very much for the good, Mr George Paul, chief executive of Harrison's and Crosfield, told the conference. "The quality of food, particularly fresh vegetables and fruit, available in supermarkets has improved out of all recognition over the last decade," he said.

Mr Paul continued that producing to the fullest quality standards "would be sufficient to ensure the livelihood of most producers, providing that they are wise in their choice of customer or intermediary".

## Canadian diamond samples disappoint

By Bernard Simon in Toronto

SHARES OF companies involved in the diamond stampede in Canada's Northwest Territories tumbled yesterday after a group of major players announced that eight drilling targets have yielded only three tiny stones.

Aber Resources, Commonwealth Gold and SouthernEra Resources described the results from their joint venture properties in the Lac de Gras area as "encouraging". They noted that micro-diamonds have been found in three of seven kilometre deposits and that 30 targets remain to be tested.

But SouthernEra's share price fell 70 cents on the Toronto stock exchange yesterday morning to C\$4.10. Dia Met Minerals, whose discoveries triggered the Northwest Territories' diamond rush last year, lost C\$1.50 on the Vancouver stock exchange to C\$37.50.

Mr John Hainey, analyst at Canaccord Capital in Toronto, said the latest drilling results were "clearly disappointing" and bore no comparison to Dia Met's encouraging gem discoveries. He noted however, that the results were unlikely to quell the enthusiasm of companies that had flocked to the remote Canadian Arctic in an exploration frenzy rivalling any in North American mining history.

Exploration work is continuing at a feverish pace with international mining groups such as De Beers and Teck Corporation continuing to stake new claims. De Beers has declined to disclose the results of its work. Mr Lee Barker, vice-president at SouthernEra, said he had been told that one of two targets drilled by the South African group drilled last autumn intersected a kimberlite pipe.

Mr Barker put a brave face on Aber and SouthernEra's latest results. He said yesterday that "we've proven that the cluster has the potential to host some diamonds. I'm as bullish about this as I was a year ago." The Aber group said it planned to resume drilling in late March or early April.

Mr Hainey said that surface samples obtained recently by two other companies, Pure Gold and Lynton Minerals, had also been encouraging.

LME WAREHOUSE STOCKS (At Monday's close)

Aluminum	+51,875 to 1,578,825
Copper	-26,82 to 315,776
Lead	+14,860 to 227,200
tin	+3,468 to 161,387
Zinc	+50,075 to 1,167,000
Tin	-20 to 16,988

However, this total does not include huge quantities of nickel which is circumventing Russia's export controls by being sent to the west disguised as scrap.

All six of the most heavily traded metals showed a deficit in western world supply last year, the WBM's estimates. But net imports from the eastern bloc are likely to have filled the gaps.

In the first nine months of 1992 net exports of aluminum from the eastern bloc to the west rose from 507,000 to 540,000 tonnes, according to the latest WBM's quarterly summary.

Net imports of nickel are shown to have fallen sharply from 81,000 to 21,000 tonnes. The WBM's suggests they rose rose from 233,000 to 242,000 tonnes.

Net imports of zinc, at 113,000 tonnes after nine months of 1992 compared with 73,000 tonnes, were above the 100,000 tonnes recorded for the whole of 1991.

## Aluminium output reduced

By Kenneth Gooding,  
Mining Correspondent

ALUMINUM producers outside the former eastern bloc countries reacted to the continuing heavy flow of the metal to the west from Russia by cutting output by more than 4 per cent last year compared with 1991, according to preliminary estimates by the UK-based World Bureau of Metal Statistics.

At the same time, however, western nickel producers, which have also been suffering severely from Russian exports, produced marginally more refined metal.

According to the WBM's, western world consumption of aluminum, copper, zinc and lead increased sharply in 1992, while lead consumption fell slightly and that of nickel dropped sharply, by nearly 7 per cent, from the 1991 level.

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**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

3 pm January 5

Continued on next page



## AMERICA

## Dow trapped in narrow range before jobs data

## Wall Street

US share prices remained trapped in a narrow range yesterday as investors cautiously awaited Friday's key December jobs report, writes Patrick Harrington in New York.

At 1pm the Dow Jones Industrial Average was up just 1.88 at 3,311.11. The more broadly based Standard & Poor's 500 was 1.18 lower at 434.20, while the Amex composite was down 1.31 at 386.04, and the Nasdaq composite 0.23 lower at 671.57. Trading volume on the NYSE was 12.2m shares by 1pm, and rises outnumbered declines by 905 to 866.

For the second day, the market traded without a clear direction as investors struggled to find an incentive to buy stocks.

Although underlying sentiment remained positive – economic growth and corporate earnings are both forecast to improve this year – market participants were nervous that expectations of a New Year rally had become overblown, and that disappointment about the failure of the market to post a strong advance could

trigger a sell-off in the coming days.

The absence of fresh economic data was also a factor, as was investors' wariness about committing large sums of money ahead of Friday's important employment report for December. Analysts are expecting the report to show a rise of about \$8,000 in non-farm payrolls, and for the national unemployment rate to have remained steady at 7.2 per cent.

Philip Morris dropped \$1 to 74 1/4 in volume of 2.3m shares and American Brands fell \$1 to \$36 following reports that Governor Mario Cuomo of New York was considering doubling the state tax on cigarettes.

IBM once again came under selling pressure, dropping another \$1 to 49 1/4 in volume of 1.6m shares, as the price continued to reflect concern that the dividend payment may be under threat because of the computer group's financial difficulties.

The ADRs in News Corporation dropped \$2 to 37 1/4 in busy trading on the news that Mr Jamie Kellner, the president of the company's Fox Broadcasting unit, had resigned. Mr Kellner is the

fourth member of Fox's senior management to leave the company in recent months.

Chubb fell \$2 to 58 5/8 after Mr Ronald Frank, an analyst at the brokerage house Smith Barney, downgraded the stock and issued a general warning about property and casualty stocks, which he believed have probably peaked in the short-term. Other stocks affected were Alcoa, down \$3/4 to \$11.5, General Re, \$2 lower at \$11.3%, and Continental Corp, down \$1 to \$28 1/4.

On the Nasdaq market, Monday's declining technology stocks rallied. Intel climbed \$2 1/4 to \$89 1/4, Oracle firmed \$1 to \$29 1/4, Sun Microsystems added \$1 at \$34.

## Canada

TORONTO was barely changed at mid-session as gold shares lost their early gains. The TSE-300 index stood just 0.03 lower at 3,350.9 in light volume of 19.3m shares valued at C\$171m. Advances led declines by 214 to 208 with 227 unchanged.

Seven of the TSE's 14 sub-groups were higher, led by the metals index. Inco rose C\$1 to C\$29 1/2 and Alcan Aluminum firmed C\$1 to C\$28 1/2.

## Brazilian equities welcome political calm

But foreign investors are likely to be more circumspect in 1993, writes Bill Hinchberger

Brazil closed 1992 with a new president and a rise in share prices. Most traders are circumspect about predicting a return to the boom of late 1991 and early 1992, partly because foreigners are likely to be much more cautious this time around.

Large single day upswings were sandwiched around the Christmas holiday; the São Paulo stock exchange's Bovespa index gained 13.3 per cent on December 23 and 13.0 per cent on December 27 in turnover of about \$100m a day. That movement was partly a reaction to a government decision to allow real price increases for Telebras, the state-owned telecommunications holding company that accounts for one-third of the index and generates about half of the market's daily trading volume.

The upside also anticipated the removal from office of the president, Mr Fernando Collor de Mello, who resigned on December 29, just as his impeachment trial on corruption charges was about to begin in the senate. Having expected Mr Collor's demise, the Bovespa declined 1.4 per cent on the day he stood down.

The year-end rally greatly improved the monthly figures for the Bovespa, but was modest compared to the expectations held during the heady days before May when the political corruption scandal involving Mr Collor first came to light. In spite of a December jump of 19.2 per cent in dollar terms, the Bovespa closed the year showing a loss of 3.6 per cent, measured in US currency. By contrast, during the first four months of 1992 the index had outdistanced the dollar by 65.7 per cent.

Traders seem content, if not

completely satisfied with the new policy statements of President Itamar Franco and Mr Paulo Haddad, the planning minister. Official declarations have indicated a willingness to pursue economic reform and fiscal adjustment, with greater concern for social policy, even if they have

been short on details.

Investors have been encouraged by the new administration's repeated promises to eschew disruptive heterodox economic "shock" programmes akin to those periodically imposed by Mr Collor and his predecessor, Mr Jose Sarney.

To some extent, the market has lapsed into a mildly optimistic "wait-and-see" attitude. Last Wednesday, when Mr Franco presented his economic

policy to the nation, the Bovespa index rose 2.1 per cent, while on Monday, the first trading session after Mr Haddad had given details of some of the proposals, it put on a further 5.4 per cent.

"I do not think we have seen any reaction yet to the macro policy statements," says Mr George Rexing, director and head of foreign banking services for Banco de Boston, the national subsidiary of First National Bank of Boston.

"That reaction will come from foreigners."

It was foreign capital that was primarily responsible for the market's surge in late 1991 and early 1992 following the decision in mid-1991 to allow overseas institutions to operate directly in Brazilian bourses. During the first four months of 1992, foreigners funnelled nearly \$1bn in net investment into equities.

Nevertheless, other publicly owned utilities began to attract interest after the administration's decision to allow real increases in tariffs. The power company Eletrobras, for example, gained 14.2 per cent on Monday alone.

## ASIA PACIFIC

## Nikkei weakens as Hong Kong jumps 2 per cent

## Tokyo

LACK OF fresh news and low volume in the first week of trading after the new year holiday left share prices weak, writes Ethan Hutton in Tokyo.

The Nikkei average closed 151.50 down at 16,942.58. The day's high of 17,013.34 came shortly after the opening, and the index fell to a low of 16,884.47 in the early afternoon.

Volume, at 160m shares, remained at the low level set by Monday's half-day 80m. Declining stocks outnumbered gainers by 667 to 202, with 160 issues unchanged. The Topix index of all first section stocks slipped 7.68 to 1,298.13, and in London the ISE/Nikkei 50 index eased 0.39 to 1,058.45.

Weak futures prompted arbitrage program-selling in the morning, and downward pressure continued in the afternoon following reports that the Finance Ministry would not allow investment trusts to postpone the redemption of Y2.8 trillion (million million) worth of funds which are likely to mature below their purchase price later this year.

Brokers are not expecting the market to pick up significantly until later in the year, but support buying from public pension funds, which are expected to return to the market later this week, could provide a temporary boost.

Mr Ueki Yasuo, general manager of Nikko Securities' equities operations group, said the market would be pulled down by outstanding levels of tokkin funds and investment trust funds in the short term, but that those factors would be outweighed by buying by public pension funds and foreign investors. He predicted a range of 16,000 to 24,000 for the Nikkei during 1993, with the lower level prevailing in the early part of the year.

Mr Chris Newton of James Capel said: "There is no obvious technical level of support until we reach 16,000. If we breach 16,000 I would think we would see fairly hefty buying coming from pension funds and also probably from foreigners, who in the main are convinced that 16,000 is around the bottom."

Isuzu Motors was the most actively traded stock for the second day running, declining Y1 to Y338 on rumours about management changes. Nippon Housing Loan hit a high of Y327 in active trading before falling back to Y308, down Y10 on the day on profit-taking.

Mitsumi Electric climbed Y30 to Y1,140 on the expectation of growth in component exports to the US as its economy recovers, and on news that Mitsumi is supplying components to game software companies. Nippon Steel shed Y4 to Y289 in arbitrage-linked selling.

In Osaka the OSE average slipped 159 off at 1,204 in volume of 18.9m shares.

## Roundup

TRADING IN the Pacific Rim was active for the time of year.

HONG KONG finished 2 per cent higher on US buying. The Hang Seng index jumped 11.23 to 5,448.03 in turnover of HK\$1.7bn, up from Monday's 12-month low of HK\$956.

Brokers said sentiment was boosted by an interview with Governor Chris Patten in Monday's London Evening Standard which suggested that there could be a compromise regarding his democratic reform proposals for the colony.

SINGAPORE soared on foreign buying of blue chips, and dealers forecast further rises to test the all-time high of 16,071.2 set in March 1990. The Straits Times Industrial index closed 31.24 ahead at 1,562.35, the

highest level since June 1991 when it hit 1,565.82m shares.

KUALA LUMPUR finished lower after a heavy fall in Multi-purpose group shares sparked selling across the board. The composite index lost 1.94 at 630.89 in volume of 94.3m shares, compared with Monday's 72.4m.

Multi-purpose and its associates fell on a lack of news about approval from China to start a gaming venture there. Dunlop Estates dropped M\$1.50 to M\$8.40 and Magnum was down 35 cents at M\$8.20. Multi-purpose shed 21 cents to M\$1.99 in volume of 12.6m shares.

TAIWAN reversed early gains to end lower on this year's first day of trade. Political worries ahead of a cabinet reshuffle, expected by early February, weighed on prices.

The weighted index, more than 30 points higher at one stage, ended 34.68 down at 3,342.18 in moderate turnover of T\$87.7m.

SEOUl retreated on profit-taking after Monday's sharp gain. The composite index dipped 6.63 to 690.78 in turnover of Wons67.82bn.

Construction issues were higher on hopes of a planned relaxation of government restrictions on property development. Hyundai Engineering and Construction finished the day's limit up, gaining Won800 at Won19,000.

AUSTRALIA ran into a late burst of profit-taking after opening sharply ahead. The All Ordinaries index closed at 1,664.5, up 4.3 but after touching 1,574.7 in turnover of A\$454.7m. BHP dragged the market down in late selling, losing 4 cents to A\$13.56.

MILAN rose in surprisingly active trading before today's holiday. Traders were excited by the news that the interministerial price committee had recommended the convertibility

of Peugeot was another gainer, up FFr15 to FFr360, on news that its car sales in France rose 25.7 per cent in December from the same month in 1991 and on better-than-expected car matriculation data for 1992.

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tion charges was about to begin in the senate. Having expected Mr Collor's demise, the Bovespa declined 1.4 per cent on the day he stood down.

The year-end rally greatly improved the monthly figures for the Bovespa, but was modest compared to the expectations held during the heady days before May when the political corruption scandal involving Mr Collor first came to light. In spite of a December jump of 19.2 per cent in dollar terms, the Bovespa closed the year showing a loss of 3.6 per cent, measured in US currency. By contrast, during the first four months of 1992 the index had outdistanced the dollar by 65.7 per cent.

Traders seem content, if not

completely satisfied with the new policy statements of President Itamar Franco and Mr Paulo Haddad, the planning minister. Official declarations have indicated a willingness to pursue economic reform and fiscal adjustment, with greater concern for social policy, even if they have

ZURICH saw CS Holding fall SFr7 to SFr2,100 amid speculation that Crédit Suisse, Switzerland's third largest bank and CS Holding's main asset, could take over Swiss Volksbank. Volksbank has been suspended at its own request pending an announcement.

Other stocks rose on lower interest rates and a firm dollar, helped by the dollar and hopes of lower interest rates. The Swiss share index climbed 11.43 to 2,125.43 in turnover of NKr308.5m.

OSLO soared 3 per cent, helped by the dollar and hopes of lower interest rates. The all-share index closed 11.43 to 390.81 in turnover of NKr308.5m.

HELSINKI extended its 1993

gain to 7.1 per cent, the Hax index closing 37.5 or 4.4 per cent higher at 887.6.

BRUSSELS was lifted by positive sentiment elsewhere and the Bel-20 index finished up 13.07 or 1.2 per cent at 1,183.58.

VIENNA regained some of Monday's losses, encouraged by neighbouring markets. The ATX index rose 13.31 to 736.33 with OMV up Sch25 to Sch615.

## FT-ACTUARIES WORLD INDICES

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